The mighty Bretton branch opened at 10 a.m. on Tuesday, 25 April. By now most of you will have seen pictures of it in the Company report and some of us seem to have been living with it for years, but still we make no excuses for a few more eulogistic pages.

Bretton is 2½ miles from the centre of Peterborough, a Cathedral city 80 miles up A1 from London. In 1965 the City was chosen to absorb “overspill” from London and the South East. The enlarged city of Greater Peterborough is expected to increase its population by 100,000 to 188,000 by 1985. To do this four new townships are being built around the old city and Bretton is the first of these. There is not much there now but eventually the area will house about 30,000.

At the moment, then, our branch caters mainly for motor-car shoppers and there is parking for over 600 cars. We share the building with Boots and a Wimpey Bar.

Before the Chairman, Mr. J. D. Sainsbury, welcomed the first customers (right) a massive publicity campaign had been mounted in the area. Press advertisements, posters, signs (left), two wine and cheese parties, and announcements all over the City buses resulted in a fantastically successful opening day, and a queue a mile long for the car park on the following Friday evening! The entire branch is on one level and the sales area is 25,450 sq. ft., nearly half as big again as our next biggest branch.

At opening there were 22 checkouts, of the dual channel type tried out at North Cheam, but this was immediately increased to 24.

Over the page is a general view of the interior. The most obvious innovations are the overhead signs, which are much easier to see (they also break up the vast expanse of ceiling) and the central section consisting of the delicatessen and wines and spirits departments.

It is impossible to show all the interior in one picture but we think that as there are enough bottles of oil and tomato ketchup visible to stock several normal branches you can imagine that Bretton is quite large.
On these pages are some of the new features at Bretton and one of two of the personalities. The top three pictures are of the central section. A wall separates the delicatessen from the wines and spirits (left). The delicatessen is similar to other branches, though bigger, while the drink section is quite a bit different. The shelves are arranged in a square making it self contained. Free standing displays (right), the cigarette kiosk (against the wall) and the false ceiling all add to the illusion. A gondola with its own lighting above every shelf (centre, right) is a feature of the cosmetics department and the impressive display of Omo packets needs no explanation. There are other new display ideas but these are the most revolutionary. Outside, special trolley parks have been provided (centre, right) in a desperate attempt to get people to return the things at least within walking distance of the doors.

The Manager at Bretton is Mr. R. G. Pescod (centre, left). He has managed several branches in the London area and was last at Wembley. We have already mentioned that Peterborough was an “overspill” town. The young lady with Mr. Pescod was an early arrival from London—Pinner to be exact—and the other lady is her mother, up for a short visit. Hearing about the Bretton opening (who could have failed?) they came along and were amazed and delighted to find the former manager of their local branch. There was a touching reunion.

In the weeks before opening the Display Specialist responsible for making everything so immaculate was Mr. D. L. Smith. Mr. Nurthen, Head of Branch Merchandising (with him below, left) admitted that he had done a remarkable job. The cheerful lady on the right is Branch Personnel Officer, Mrs. Morgan.
Other key members of staff at Bretton are (top, l. to r.) E. P. Ormes, Deputy Manager; B. Williams, Grocery Manager and J. Bell, Produce Manager. (Centre, l. to r.) B. D. Weatherburn, Meat Manager; M. J. Mayes, Assistant Grocery Manager with his wife Barbara, Chief Clerk, and B. Lambert, Assistant Meat Manager. In the bottom row are C. Piggin, Provisions Manager, Mrs. Margaret Cook, Chief Cashier and Mrs. Weatherburn, Cashier Supervisor.

Added encouragement offered to customers for the first two weeks were petrol vouchers to motorists and bus fare refunds to the rest. On arrival drivers were given a leaflet (opp. top). If they spent £3 or more they could then exchange the leaflet for a voucher for one gallon of 4-star petrol. No less than 12,000 of these were handed out in the two weeks—the participating garages had some stories to tell like the one about the vicar who demanded two-star for his old banger—and the change. A good idea of the nature of Bretton shoppers is revealed by the fact that the fare refunds amounted to only 2,844 tickets.

Added publicity was provided by three television crews who turned up for the opening (centre, right). Our obsession with cathedrals must be satisfied with a picture of Peterborough's impressive example. An intended spire on the central tower was never built leaving it with a sawn-off appearance but the West Front is stupendous. The main building began to evolve in Saxon times. Well worth a visit on your way to Bretton.
Annual Report
Following the success of last year's efforts to communicate the annual results to the company, a similar operation was mounted this year. As usual, Senior Managers were first to receive the good news, then on the afternoon of Monday, June 5, 460 "middle management" gathered at The Mermaid Theatre, to hear from the Chairman and be filmed at the same time. During the Chairman's talk, a short film about the Bretton opening was shown, but this was not included in the recording. Finally, the other directors joined Mr. JD on stage to answer questions from the audience (left). Afterwards, everyone streamed across Blackfriars Bridge to the new Staff Restaurant in Stamford House (see over the page) where ample JS wine and an excellent buffet was waiting for them. The following day, the video recordings were shown at several places. There was a session at the old Blackfriars canteen but the main ones came right to Stamford House on the 4th and 1st floors. There were two showings each at Streatham and Clapham, ten at Buntingford, nine each at Charlton and Basingstoke,
and four at Hoddesdon. The Areas decided to move out of the Office and Branch Managers gathered in local halls or hotels.

Altogether about 3,500 people saw the video recording within a very few days of the publication of the results. A film version was made later to be shown to the others. Another new item this year was a special six-page summary of the results which was specially written and produced for all JS people. Thirty thousand of these were distributed on June 6, the same day the results were made public.
The new Staff Restaurant at Stamford House opened on April 26 and was in full swing by May 8. Dennis Lennon and Partners, who also designed the Entrance Hall, achieved the transformation, almost too astonishing for the mind to grasp, from the unattractive basement cheese store, to the exotic club-like restaurant we have now. The main area is in three parts. The first (left, top and on page 12) has a fountain, the second (below, left) has a coffee-bar, and the third (top, right) nothing in particular. Senior Managers have their own room. In charge of the restaurant are (right) Manager Brian Reed, and Deputy Manageress Lesley Warner. Head Chef (below left) is Eric Johnson and Sous Chef Desmond Penny. Most of the other Staff appear in the other picture. The Restaurant is open from 12 noon to 2.30 p.m. It can seat 280 at one time plus 50 Senior Managers. A cunning schedule has been worked out so that they can feed up to 700 during lunch. It is closed at other times except for parties, meetings, and other functions by arrangement.
Congratulations to the SSA who celebrated their 25th birthday with a rave up at Dulwich. Present, and several past, SSA officials and their wives were there to drink a toast to another 25 years. Assembled to have their picture taken, below, are (l. to r.) Bill Allen, Alan Kettley, Ian Dargie, Bill Lappage, Olive Starling, Peggy Kettley, Len Starling, Jean Carter, Pat Dargie, Pam Kaminski, Dick Dudman and Lily Lappage. The News published a special edition to mark the occasion so there is no need for us to say more except that we feel obliged to mention, churlishly, that we have discovered our own 25th was on last December 1st and we never noticed!
This year’s 25 club dinners were as successful as ever, and they are developing into a pleasant tradition. The happy recipients of watches must have joined just in time to read SSA News number 1. A plug for our boss, J. L. Woods, who has just completed 40 years. He has recently accepted an invitation to join the Metrication Board’s Steering Committee for Consumer interests. Stand by for an article explaining all.
Cake Engineer

Alert readers, with long memories, may recall a picture in our last issue of two retiring engineers dismantling an engine. The picture below shows the “engine” complete. At about the same time a newspaper cutting arrived, about Leonard Reed who had made a chocolate cake model of a Hercules aircraft (bottom, right) for his son’s Air Training Corps. Len Reed turned out to be clerk in the Engineers Department at Coventry Area Office—which explains why engineers retire with such astonishing cakes these days. We went to see Len at his home in Coventry and he told us about his life and methods. His career began in 1931 when he was apprenticed to a confectioner in Leeds. He
learned all about cakes, icings, biscuits and so on—"you could take home anything you ruined—but you had to pay for it!" Joe Lyons then kept him busy until the war, after which he was a bakery manager for some years. He then joined the Health Service as a Catering Superintendent. In this job he became an expert dietician and obtained numerous qualifications in hygiene and bacteriology. However it was an extremely demanding job and after eight years at Coventry’s Keresley Hospital with hardly a single day off, and no home life, he decided it was time to find out what his family looked like. In any case the hospital was closing so he went for a complete break and got a job in our Area Office encouraged by his wife who is a cashier in the Coventry branch. Now the cake modelling is a hobby “though I don’t do it for nothing. They aren’t cheap. If people want a cheap cake they can buy a cheap cake.” Spoken like a true craftsman. On these pages are some of his creations. The engine is a piece of early refrigeration equipment made of madeira cake covered with milk chocolate. The Hercules fuselage was also madeira cake but all the rest was chocolate. The aircraft weighed 14½ lb. supported only by its six chocolate undercarriage wheels, and was exactly to scale. The Disney castle of hollow royal icing filled with sweets was made for the children in Keresley Hospital at Christmas 1968 and the other cake was made for older patients celebrating their golden wedding. The inside was rich fruit cake, the basket royal icing and the roses hand-made from deep red marzipan.
On these two pages Len Reed reveals a few tricks of the trade, confident that it takes quite a bit of experience to catch up. Opposite we deal with icing. In the top picture Len is finishing a gateau with a soft icing. Later he piped decoration all around by the method shown in the lower picture. The actual form the icing takes depends on the way you cut the paper (you'll have to work that out for yourself") and the way you handle it. The other two pictures are of items made from royal icing, a mixture of icing sugar and white of egg, which sets very hard. The top one is a handle for a "basket of fruit"—the "fruit" will, of course, be made by Len too—the bottom a circular saw blade for yet another engineer's retirement party! All these were in progress when we were there. Royal icing takes several days to get really solid so often several cakes are on the go at the same time. On this page, we see a chocolate cake "artic" taking shape. The body and cab, which appear in several pictures, are made of madeira cake and the outside is finished in milk chocolate. The chocolate itself is "tempered": that is, heated to over 100 deg. F. and then rapidly cooled to around 80 degrees. As with steel, heating and cooling greatly strengthen it—remember that aeroplane? The wheels are moulded in the base of an egg-cup (top) and finished by piping. Chocolate is spread on the base of the lorry and the wheels fixed to the still soft chocolate. Larger flat areas of chocolate are best made first and then fixed in position while still soft enough to adhere to the cake. The chocolate is spread on grease-proof paper (second row, right). When cool it is shaped and fixed. Next the cab is tried out. The space for the wheel is cut with a convenient object and then the sides of the cab are put on. Eventually the lorry was loaded with Smarties for a children's party.

Len Reed has made dozens of cake models, including space ships, trains, boats, and buildings—"never people or animals though. I don't mind them eating machines but I don't like the idea of living things!"
WINNERS
The Sunday Football League was won this year by the Office One Team, composed of an assortment from Blackfriars and Streatham. They were unbeaten for the season with 38 points out of a possible 40. On the previous page their Captain John Cleverly is receiving the trophy from Mr. Netcher.

Hoddesdon Depot do not make the headlines often but at the Darts Finals this year they scored a double top with the Mens Pairs and the Arcady Trophies. A. Foxwell and A. Sharpes (centre) won the Pairs and were also part of the full team (above).

And still with darts (below) the Midland Area Team Contest was won by Kettering who beat Coventry in the final. The Snow Cup was presented to their captain by Mr. Snow himself. The Pairs Cup (bottom right) was won by Messrs. Rawlings and Giddings of Bury Park from Messrs. Greu and Finch of West Bromwich.
Ladies in the news

Having a high regard for his secretary, Marian Smith, Departmental Director Graham Nichols insisted that she was bound to win the *Evening News* Miss Office World contest. And so it came to pass. Marian's photo won her a place in the semi-final at which three inquisitors chose her to be one of the 12 finalists. In the final the five judges awarded her the trophy and—wait for it—a two-week holiday for two in Japan, a Praktica camera, a colour TV, an Omega gold watch, a make-up collection from Estee Lauder, a Lucy Clayton grooming course, a travel outfit and a cheque for £100. Marian (on the left) is about to get married and is looking forward to an exquisitely groomed and well equipped honeymoon in Japan.

How do some people come to be rocketed to fame in the media, when we are never asked? Chance brought Doreen Thorogood to the *Observer* one Sunday morning in May. They were doing a series on "women talking about their everyday lives" and, needing a production line lady, asked JS, Head Office asked Mr. Restrick, Buntingford Depot Manager, who consulted Mr. Muggeridge, Cheese Department Manager, who recommended Doreen, leading hand on the line. Result, a very nice piece in the paper with the picture below left.

Recently, at Bingo, Mrs. Harris of Brighton, won herself the right to "rob" Sainsburys. She had three minutes to collect as much shopping and she could and, helped by Miss Carol Kaye of the famous Sisters, managed to amass over £50 worth. Mrs. Harris appears, below, with Carol Kaye, Mr. Gregory from the Bingo Hall, Mr. Charles, JS District Manager and Mr. Pinwell, Manager of Churchill Square branch.
Poets’ corner

People burst into verse for surprising reasons. Last year we published a poem by a customer who was enraged at not being able to find our page in a Family Circle she had bought in another store! And ages ago a Branch Personnel Officer sent us a note, in verse, demanding a feature in recognition of her colleagues’ good work. (One point about that, of course, is that though we have lost the note we still remember it—and it may yet bear fruit!)

“Ode to a JS Display Assistant” is not by a lovelorn Leading Salesman as you might think, but another Display Assistant, Mrs. E. Ambrose of Richmond.

Fred Elwell wrote “Remembering” for a Daily Sketch poetry competition, on the subject “Your Town,” and won a prize for his trouble. He had recently moved from Blackfriars to the new depot at Basingstoke and was feeling very nostalgic. The poem is about an area near Stamford House which has changed a great deal in recent years but it should revive a few memories for 25 Club members.

Ode to a JS Display Assistant
by Mrs. E. Ambrose

I work with her on Fridays, she’s the fastest in the shop. From half past nine to half past six I swear she does not stop She knows the codes and colours too, correct she keeps them all Empty out the rubbish from the boxes by the wall Stuffs the butter, stacks the cream and orders pies galore Arranges bangers, marg and lard, drops yoghout on the floor Asks for rissoles, faggots too and corned beef by the tray Pie with egg and pie without and loads of fresh Pate Sausage meat, Red Label small, and beef by eight or four Skinless, midget, pork sixteens she’s always wanting more Butter milk and sour cream, pastry short and puff Mortadella, liver chubs, she never has enough Smoked Dutch sausage, pudding black, salami and frankfurters Fritters, bath chops, shoulder, tongue and of course hamburgers Ten per cent, and soft, soft Stork She’s hardly time to stop and talk New Zealand, Danish blended, Dutch (never knew there was so much) Tomor, Blue and Green in tubs (forgot the Zamex liver chubs) Yankee lard and English too, imported come for “You know who?” Dripping, shorteen, Blue Band, Stork (I’ve seen her run instead of walk) Steak and kidney, pies or puds, just ask and she has got the goods Egg and bacon, some with cheese, meat and onion as you please Large pies, small pies, oval, square, sausage rolls you’ll find them there And when at last the day is through She says “You’ve helped a little too!”

Remembering
by Fred Elwell

I remember where I used to play,
Those long hot summers far away.
Those little streets of dirt and grime,
Where we were happy all the time.

Ponsonby Buildings in Nicholson Street,
That’s the place where we would meet.
We would shout and holler, kick a ball,
Tell dirty jokes, an’ all.

I remember ‘Nells’ the corner shop,
Where we would quench our thirst with ‘pop’,
And ‘Lewis’s’ dairy in the middle,
With greasy ums, where cats would piddle.

The ‘Cookery steps’ in Chancel Street.
Where we would chat of this and that,
While eating chips and munching crackling,
Hands in pockets, pennies rattling.
We would talk for hours on end,
Even then, of love and life,
Is God real, is Christ alive?

The chalkings on the wall
Of Donald Duck and Mickey Mouse
Playing ‘knock down ginger’ from house to house.

I remember Saturday nights,
Those long hot Saturday nights.
Old Tom with cap and glasses.
With his barrel organ playing marches.
He played outside the ‘Noah’s Ark’
Turning handle until quite dark.
What a pub that used to be.
Spivs and pansies on a spree.
The whores from “Eighty Three”.
Jazz music spilling out,
Two old drunkards knocked about.

On Sundays off to Church we’d be,
Not once, but three times we’d go,
Singing in the choir, you see.

Yes, they were happy days,
Those long hot summers far away.
They’re still there, you know,
Those little streets of dirt and grime.
But looking now,
They’re out of place, out of time.
Pail Ale

Enough beer for 10p—too much for 15

Tony Gayfer, of Depot Engineers, felt that Jim Woods’ disastrous efforts to make wine, reported in the Journal last Christmas, would put off more potential brew-it-yourselfers than it encouraged. So we asked him for the true facts. He’s a beer man himself, but most of the principles apply to wine too.

It used to be a penny and tuppence, and it was Gin in those days too. But the price of everything has risen these past 200 years and alcohol is no exception. As my regular pub companion Bert remarked in 1967, when the price of a pint was hovering around 2s. 3d., “The Country’s come to a pretty pass when the largest coin in the realm won’t buy a saloon pint.” The country missed going to the dogs by bringing in the 60p piece; but I daresay the 60p pint is probably only just around the Common Market corner.

You can’t achieve the goal of the title in the pub, but that soporific state can still be achieved at home, with the help of a bucket, a saucepan and a few bottles, by brewing your own beer.

Don’t be put off by J. L. Wood’s pessimistic tales—he only wants to keep the secret for himself.

Don’t be put off by the small size of your house—I’ve brewed for years in a home that would fit easily into a Rumanian egg wagon.

Don’t be put off by your wife’s moans about the smell—it’s no stronger than onions or curry, and the instant kits have no smell at all.

Don’t be afraid of the strength—you can make it as strong or as weak as you like. (The bucket’s for fermenting, not for after the drinking).

Don’t get the idea it’s hard to do—if you can make tea you can brew beer.

Finally, don’t feel you’ll be emulating Werner Von Braun—I’ve only had one bottle explode in five years, and that was ginger beer (there’s a moral there somewhere).

It all began for me in 1966. “They’re shifting the sand in the play area” my dear wife said as I ate my tea “you really ought to lend a hand”: and with three children under eight I could hardly decline. We worked hard through the hot evening, and when Peter, living next to the sand pit, suggested a quick beer, there were no dissenters. “It’s only home brewed” he said, decanting a bottle into a foaming jug, but it would be churlish to say no at that stage, I thought.

A pint and a half later as I hit the fresh air on departure I felt I’d had half a gallon, but I reached my own threshold—all of 50 yards down the road—without incident, but also without the recipe. I corrected that the next day: Peter’s recipe worked out at 2d a pint (old pence at that) and I can recall my anger at having paid commercial prices for the previous twenty years. We never used to keep beer in the house (how times change) and I expected my first gallon batch to last a month; but with a little help it disappeared on the first evening. I now make a four gallon batch every fortnight for routine consumption, and if we throw a party I have to brew specially. All alcoholic drinks start with the fermentation of a natural sugar solution by the action of live yeast. With wine this comes from grape juice, with cider it is apples. For beer the sugar derives from grain, nearly always barley.

The grain is first soaked and allowed to germinate, when enzymes begin to form: it is then roasted to halt the process. This is MALTING. Varying the time, temperature and other factors can give the malted grain a light flavour and appearance, or the near black colour and slightly burnt taste of Guinness stout.

The malt is then steeped in water at 150°F (MASHING), when the enzymes convert the starches and some of the proteins in the grain to sugars.

The solution is drawn off and cooled and yeast is added (PITCHED). It feeds on the sugars and multiplies. The by-products are ethyl alcohol and carbon dioxide (CO₂). When all the sugars are so converted, fermenting stops, the yeast settles out and what is left is ALE, using the word in its original sense i.e. unhopped beer.

Remashing the spent malt gives a solution of decidedly inferior strength, also reflected in the end product. This was the basis of the mediaeval “Small Beer.”

Because the alcohol content is relatively low (5 to 7 per cent at the turn of the century, 3 to 5 per cent today), ale readily oxidises in contact with air or with the dreaded vinegar fly, to form vinegar. This risk is greatly reduced by preservatives like hop resins, and for this
reason the malt extract is boiled up with hops before fermentation, to produce BEER as we know it today. This also assists the precipitation of protein hazes in the brew, and of course alters the flavour substantially. Golding hops are used for bitters, Fuggles for mild, Hallertauer for lagers. Although many national brewers were well established at the turn of the last century, home brewing was still common-place. When in 1821 William Cobbett wrote “Cottage Economy”, his book of practical advice for the rural labourer, he demonstrated his sense of priorities by choosing brewing as his first topic. He commended the home product as superior in every way, not only to the commercial product—then subject to much adulteration—but also to its oriental rival tea, equally pernicious in his eyes, and just coming into vogue in the country cottage as well as in the drawing room. Even the spent grain went to feed the pigs, who flourished only doubtfully on tea leaves.

However in 1880 an Act went through Parliament taxing all beers (including those privately brewed) on “Original Gravity”.

Later this was amended but the home brewer still needed a licence, was limited (in theory at least) to 20 gallons a year, and was liable to a visit from the Customs and Excise man at any time of day or night.

These restrictions and the need to start from basic materials confined home brewing to the eccentric until 1963. Licence and limit were then removed by Reginald Maudling, then at the Board of Trade (although the beer must still be drunk on the premises where it has been made). This simple move, and the ready availability of malt extract devoid of cod liver oil, set in motion a trickle which is now in full flood.

Some of the old original enthusiasts still adhere to a recipe similar to Cobbett’s, albeit with different utensils. They malt and mash their grain, boil up the hops and pitch a yeast gained from a benevolent brewery. For them the end result more than justifies both time and effort.

Many more, however, save on both by using malt extract and dried yeast. (Despite all that the pundits say, baker’s yeast gives a flavour quite equal to, though different from, the brewer’s variety). Even so there is a smell in the kitchen on brewing night, usually exaggerated into mountainous proportions by the nostrils of the more usual occupant, who probably prefers sherry or gin anyway. But it’s a big step forward in convenience and can give a real old fashioned flavour for 2p a pint.

As with all my many hobby horses, I have ridden this one mercilessly into the ground on every possible occasion.

I carry copies of my own recipe around most of the time (for your copy ring ext. 5296), like John Wesley on his white horse proselytising the countryside, and my tracts have found their way into all sorts of places. One went to a stranger on the train up from Basingstoke, who overheard me evangelising a colleague. I sent one to the manager of a Pipp’s pub in Stamford where I’d stopped for “a swift half”. And engineers bringing literature on vacuum pumps, conveyor belts, sprinkler systems or what have you into the Project Office at Clapham have found their role reversed after five minutes. I’ve even convinced my mother-in-law, whose outlook not five years ago was “sherry before dinner, wine with it, port afterwards and champagne at weddings: but beer’s the stuff that makes you DRUNK”. (though I’m not sure whether she’s changed her mind, or whether she now thinks it’s a good idea).

In recent years many enthusiasts with an eye to entreprenurship have jumped on this band-wagon (or is it dray in this instance?) as well as the separate ingredients novices have been encouraged by complete starter kits. But too many kits have over-estimated the capacity of the British public for reading (“when all else fails, read the instructions”), and others have relied overmuch on cheap white sugar for strength: this it certainly does give, but without the flavour of the much dearer malt extract. Not surprisingly the home brew scene has fallen into disrepute with some starters, following early disappointments after high hopes.

However, this phase is fast disappearing, and there are now on the market a number of “simply-add-water-and-stir” kits which give quite fair results with a minimum of time, effort and expertise. Put the already hopped malt extract into a plastic bucket, add ½ gallon of hot water and 2 gallons of cold, stir vigorously and add the yeast. Four or five days later siphon off into bottles, wait another week till it clears, and then start drinking. It really is as simple as that, and if you don’t mind keg beer (what blasphemy is this, from a member of the Society for the Preservation of Beers from the Wood?), you’ll be pleased with these. Cost around 4p a pint.

Most Boots branches and many other chemists stock some ingredients, although the faithful still await the day when their prices are lowered by competition from JS.

Specialist home brew shops sell even wider ranges of hops, yeast, finings to clarify the beer, and assorted equipment. Some are herbalists and well worth a visit, just to see the commendations for their other products, such as “the Invalid’s Friend—for scrofula, eczemas, acne, swimming in the head, etc. etc.” Prices plummet with quantity: a one lb. jar of malt extract cost 20p, but it’s half that price in a half cwt. drum.

Over the past three or four years home brew sales have doubled annually and are now around £3M p.a. This is equivalent to £12-15M in off licence prices, or 6 to 8% of all home consumption. As Groucho Marx said about sex “I guess it’s here to stay".
Auld Lang Syne

Two lively pictures from the Veterans' do at the Royal Lancaster Hotel on April 18.
At Home

JS were 'at home' at the Ceylon Tea Centre, a few yards from Piccadilly Circus, for three weeks starting on May 22. Groups who had been to our Decimal Shop were invited to have a cup of JS Ceylon Tea, enjoy the film “Sainsbury’s to the Rescue” featuring Stuart Hall, sample JS butter and cheese, and hear a few words from one of our Councillors. Mr. A. E. Leach emerged powerfully from retirement to take charge (top) and Barbara Logan (bottom right) was the duty Councillor when we called. She is displaying JS Cookery Cards, Value Calculators and Calorie Guides which were on sale. These visitors were from East London. Altogether more than 2,000 came during the three weeks.
A new ordering system for the branches

Derrick Brown of the Data Processing Department explains how it works

For several years Sainsbury's have been experimenting with a new type of system for keeping its self-service branches stocked up with foodstuffs. Known as the SLIM system (Store Labour Inventory Management) it has become known as Branch Ordering and has been developed to the point where Sainsbury's now have about 100 branches operating on it, for about 2,000 commodities. The main principle is that the management of each branch decides how much of each commodity it requires daily in order to keep its shelf space fully stocked. For the majority of lines no stock at all is kept in the shop warehouse—it is all where it is required—on the shelf for the customer to see.

Great savings are possible with this system as the goods are no longer off-loaded from the delivery vehicle to a warehouse location, and subsequently moved to the branch shelf. Instead one movement only is required, straight to the shelf. Also no money is tied up in stocks at the back of the shop.

The critical requirement of this system is the speed of the whole operation. The orders are assessed by the branch staff each evening and passed to the Head Office at Blackfriars. These orders must be processed by the computer system, debit notes (warehouse picking lists) must be produced and sent to the warehouse by the early hours of the morning. Warehousemen assemble the order, load the vehicles and all deliveries must be completed by 5 p.m. that day. Evening staff at the branch then load the shelves, and decide how much of each commodity is required again for the next day. So the cycle is completed within 24 hours. Until recently the orders have been written down manually by the branch staff and then telephoned to Head Office. This method obviously has limitations and is error-prone. A new development is now making it possible for branch staff to record orders on a special label, fixed to the shelf, containing the commodity number, description and other data, and in one corner there is a black-and-white striped section. This label contains a code number which is unique to a commodity. By wiping the light pen across the label the number is optically "read" by the equipment and is displayed on the display panel on the trolley. The number of cases required may then be keyeled in by pressing the relevant keys on the trolley keyboard. A button is then pressed on the light pen and the code number and the number of cases required is recorded automatically on the cassette tape recorder. The whole operation takes only seconds and in this way the complete order for the branch is recorded on tape. The light pen will either read the label correctly, or not at all. There is no chance of the wrong number being read as a complicated self-checking system is built into the label-reading logic.

Each branch has two trolleys. Each trolley automatically records the identity of the branch on the tape before any orders are recorded. On completion of ordering, the trolleys are pushed to the back of the branch and plugged into another special piece of equipment, a transmitter. The staff then leave the branch and go home. The transmitter is connected to an ordinary telephone which is later called by the computer operators at Blackfriars. Here, at the computer centre, the operators are using special receivers again connected to ordinary telephones. By pressing a button on an automatic dialling unit the branch number is called. The telephone at the branch rings, the transmitting unit there "answers" the call with an electronic signal which in turn is "answered" by the receiver unit at Blackfriars. Having established that the caller is in fact the

On the right is the Data Capture Equipment in use at Central Croydon. The trolley is not large or heavy and pulls easily around the branch. The operator is one of the regular evening staff. No special training is necessary.
Each trolley carries a cassette recording tape, a light pen, a keyboard and a visual display unit. Above is one of the labels which have found their way, ahead of the trolleys, into many branches already. The key section is the series of lines in the corner which is different for each commodity. The operator merely "wipes" the light pen across these lines (top). This causes the commodity number to register on the tape. Then he presses the keyboard to indicate how many cases are required. If none is needed he ignores that commodity altogether. When he has finished he takes the trolley to the back and plugs it into the transmitter (opposite page). He leaves it and goes home. The transmitter is connected to an ordinary telephone on which Blackfriars will call it when they are ready.
receiver unit the transmitter at the branch then proceeds to transmit all the ordering information from the tape cassette in the trolley down the telephone line to Blackfriars. Automatic checks are carried out in this transmission to ensure that no data is lost or altered in any way. In the instance of the call being a wrong number the equipment shuts off after a few seconds, and remains inactive until recalled. The data from each trolley in turn is automatically transmitted.

At Blackfriars the data is recorded on magnetic tape, only this time the tape is the type that can be "read" by a computer. The operators call all the branches in this way and all the order data is recorded on tape. Each branch transmission takes approximately three minutes. There are sufficient receiver units to ensure that all the data is collected from all branches within one hour, i.e. by 11 p.m. The magnetic tapes are then removed from the receiver units and taken into the computer room where they are "read" by the computer. A series of programs then converts this data to orders for commodities, the end result being a debit note containing all the information necessary for the warehouseman to pick the commodity. During this process the branches are charged by the computer for the goods. The computer centre at Blackfriars contains two ICL1900 series computers with a powerful data processing capability including two printers that can print at speeds up to 1,350 lines a minute, each line containing up to 160 characters! The process being described is, of course, only one of the many jobs now on the machines.
To reduce the time taken for the debits to reach the depots they are in fact not printed at Blackfriars. The information instead is "written" onto magnetic tapes and these are then transferred to magnetic tape units attached to special terminals for subsequent transmission to the depots. As this data transmission application is very different to that used by the branches, different equipment is employed. For each 'data link' there is a magnetic tape unit and a terminal at Blackfriars and a magnetic tape unit, a terminal and a printer at the depot. Connecting the two is a special high speed private line. Operators at Blackfriars call the depot operators by telephone and then start the transmission equipment. Data is transmitted and printed at the rate of 350 characters per second! As in the branch transmission, there is an automatic method of detection and correction of errors. The receiving unit checks the data being received and is able to detect if any alterations have taken place during transmission due to line faults. If alterations are detected the receiving unit "requests" a retransmission of that particular piece of data and the transmitting unit does this. In this way it is ensured that what goes in one end of the line comes out at the other! The corrections, or retransmissions occur in a fraction of a second so that operators are usually unaware that it is taking place. This transmission takes place in the early

Meanwhile back at the Blackfriars computer centre the evening shift are preparing to collect all this information. Opposite top, Maurice Barber, the shift leader, lifts the phone and starts the receiver. He doesn't listen all the time, of course, he just checks that all is well. The small machine on the left is an automatic dialler—by pressing each button it calls a different branch. It takes about three minutes to collect the information from each branch and there are enough receivers to get through them all within an hour. The received data is then "processed" in the Computer Room (opposite bottom) and converted, by means beyond human comprehension, into debits for the depots. However, it is much quicker to transmit direct to the depots rather than print them at Blackfriars so new tapes are made for this purpose. There is one transmitter for each depot and this part of the operation starts about 1 a.m. (above)
hours of the morning usually starting between 1 a.m. and 2 a.m. The debit notes are printed at the depots and are then taken to the warehouse floor for picking and assembly of the goods. This work goes on throughout the night and the first vehicles away are at branches by 9 a.m. the following morning. All the goods are delivered to the branches by 5 p.m. that day.

The goods are left in the delivery roll pallets until required by the evening staff, when the pallets are wheeled into the shop and the shelves are replenished. The whole cycle then begins again. Another way in which the branch management is being helped concerns planning the work load. This is achieved by the computer producing a summary of the number of cases being delivered. This is also transmitted to the despatching depot and from there is sent on the first available vehicle to arrive at the branch by early morning.

The depot data transmission facility has been installed at Buntingford and Basingstoke depots since early 1971 and more recently at Charlton and contractor depots at Rotherham, Hackbridge and St. Albans.

Eventually all branches will be using this system, equipped with the new data capture equipment. Currently more than thirty branches are operating it with a heavy programme planned for the remainder of 1972. For the first time it brings branch staff into contact with sophisticated equipment and into direct contact with a computer system. With a minimum of training anyone is capable of using it and recording orders without errors. Look out for it, it will be coming your way soon!
The depots are connected to Blackfriars by special private high-speed telephone lines. The operators call by ordinary phone to start receiving. Above is the Terminal Room at Buntingford. On shift at the time was Jim Turnham who says that this equipment is very easy to use. He came out of the Operations Department and had no special training for this job. The data comes through the receivers (these are made by Standard Telephones and Cables) at the far end of the room and is printed on the Potter Printer in the foreground. This produces debit notes, at the rate of 350 characters per second, which are ready for the warehouse staff to use for assembling the orders (left). The goods could easily be in the branch before 9 a.m.—less than 12 hours after the branch staff made up their mind that they wanted them!
Three other branches which opened early this year got overshadowed by the Bretton excitement. The first was Holloway on February 1. It is situated on what must be one of the world’s busiest roads, the A1—turn left for London three miles, right for Edinburgh 370—and within a triangle formed by Holloway and Pentonville Prisons and Arsenal Football Ground. No wonder Manager Ted Spriggs (right) says, "there isn’t much peace around here."

The branch is just over 12,000 sq. ft. with 21 check-outs divided between two entrances.

Other senior staff there (when we called, admittedly some time ago) were top l. to r., R. Jenner, Grocery Manager; L. M. Wyatt, Asst. Grocery Manager; P. T. Ingham, Provisions Manager. Second row: Warehouseman M. Julian with C. Bosworth, Warehouse Manager; A. Philpott, Meat Manager and H. Partridge, Reserve Head Butcher. Below them are Chief Display Assistant Mrs. Rigoni and the girls in the office. A. Horler, Produce Manager is in the corner next to Mrs. Allen, Chief Cashier and last is Vladimir Janata, a supporter of the unfortunate Dubcek and no longer welcome in his native Czechoslovakia but more than welcome at JS.
Ilford

Ilford is well known throughout the world because of the photographic company which bears its name, but it has little else to recommend it. Part of the London Borough of Redbridge now, the town, in common with most of this area east of London, really grew around the Great Eastern Railway in the second half of the nineteenth century. The Railway Company were only allowed to build their lines on condition that they charged very low fares to commuters, with the result that there was fantastic expansion. Ilford is about eight miles from London. The new branch is in a small shopping centre off the High Road, with a large multi-storey car park above. It is a very large branch at nearly 18,000 sq. ft. with 26 checkouts. It opened on February 22. Manager at Ilford is Mr. D. Baker (top), seen outside his branch. The centre picture is of Deputy Manager G. Muir and Chief Cashier Mrs. Clifford and below are Produce Manager J. Fry with his Assistant R. Spence.

Arnold

Arnold is to the north of Nottingham what Beeston is to the south, though it has some more interesting associations. Arnold is on the fringes of the South Nottingham coalfield and therefore in D. H. Lawrence country and not too far, either, from Sillitoe's Saturday Night and Sunday Morning. Sherwood Forest stretches north from about here and Robin Hood is never far away.

Outside, our branch Manager J. Alvin and his merry men pose for the Journal. He is in the front. The others are, left to right, C. King, Asst. Meat Manager; R. Thompson, Grocery Manager; Mrs. S. Mitchell, Chief Clerk; A. Brown, Meat Manager; Mrs. J. Keating, Chief Cashier; F. Piper, Asst. Grocery Manager; J. Old, Deputy Manager; R. Gowers, Provisions Manager and Mrs. P. Latimer, Branch Personnel Officer.

The branch opened on March 21. It is an individual JS development with a car park on the roof for 90 cars, and lifts directly to the shop floor. It is small by current standards at 10,800 sq. feet and there are 11 checkouts.
Staff News

Movements and Promotions

Managerial Appointments

J. TOMB  From Deputy Manager at Wealdstone to the Management of Whetstone from October 25, 1971.
L. ROME  From Deputy Manager at Slough to the Management of Kenton from October 25, 1971.
W. FARWELL  From Reserve Manager at Maidstone to the Management of Chichester from November 22, 1971.
W. J. STEPHENS  From Deputy Manager at Muswell Hill to the Management of Muswell Hill from January 3, 1972.
L. BUNDY  From Deputy Manager of Reading to the Management of Bracknell from January 17, 1972.
G. ALVIN  From Deputy Manager at Coventry to the Management of Arnold from February 28, 1972.

Managerial Transfers

T. IRANSFIELD  From Rugby to Leamington from November 1, 1971.
C. SUMMERTON  From Churchill Square, Brighton to Guildford from September 13, 1971.
G. BRADBURN  From Kettering to Rugby from August 23, 1971.
D. SCHLAEPFER  From Gerrards Cross to Slough as Reserve Manager from October 25, 1971.
A. BUDDIN  From Guildford to Worthing from November 1, 1971.
J. PRENDERGAST  From 87 Ealing to Paddington from October 26, 1971.
R. PINWELL  From 68 Croydon to Churchill Square, Brighton from September 13, 1971.
D. MADDOCKS  From Whetstone to 87 Ealing from November 15, 1971.
B. RANGER  From Bracknell to Slough from October 11, 1971.
A. SMITH  From Worthing to Portslade from January 3, 1972.
L. SKELLON  To Bishops Stortford as Reserve Manager (Manager Designate, Cambridge) from March 27, 1972.
T. PARKINS  From Assistant Manager Area Direct Stocking Team to Reserve Manager Area Direct Stocking Team Leader from November 29, 1971.

Promoted to Assistant Manager

E. CORNELIUS  From Reserve Manager at Wandsworth to Warehouse Manager at Wandsworth from January 10, 1972.
J. COOK  From Reserve Manager at Guildford to Warehouse Manager at Dorking from January 10, 1972.
R. HAYDON  From Reserve Manager at New Malden to Warehouse Manager at Kingston from January 10, 1972.
W. JEFFERIES  From Reserve Manager at Leatherhead to Warehouse Manager at Guildford from January 10, 1972.
S. HUTCHINGS  From Reserve Manager at Weybridge to Warehouse Manager at Walton from January 10, 1972.
E. SPRIGGS  From Muswell Hill to Holloway from January 10, 1972.
D. BAKER  From 114 Ilford to Ilford Central from January 31, 1972.
R. WOODHOUSE  From East Ham to Woodford from January 21, 1972.
J. NANZER  From Crouch End to Reserve Manager at Wood Green from February 14, 1972.
G. HUNT  From Woodford to Wood Green from February 14, 1972.

L. HENWOOD  From Seven Kings to Warehouse Manager at Central Ilford from January 31, 1971.
E. ORMES  From Area Direct Stocking Team Leader to Brenton as Deputy Manager from March 13, 1972.
S. HEATH  From 18/20 Holloway on closure to Reserve Manager at Golders Green from March 13, 1972.
I. EVANS  From Brent St. to Kilburn as Warehouse Manager from February 19, 1972.

P. SMITH  From Stockwell to Kilburn from October 25, 1971.
D. TAYLOR  Balham from October 25, 1971.
R. GARDNER  Redhill from October 25, 1971.
D. FITZGERALD  Lewisham from October 18, 1971.
P. BAXTER  South Harrow from November 8, 1971.
P. BRADFORD  Kilburn from October 25, 1971.
P. COURTNEY  Kilburn from October 25, 1971.
S. WHYTE  Bath from October 25, 1971.
A. HOLLAND  Cowley from November 8, 1971.
R. GARDNER  Redhill from October 25, 1971.
P. BRADFORD  Kilburn from October 25, 1971.
P. COURTNEY  Kilburn from October 25, 1971.
S. WHYTE  Bath from October 25, 1971.
A. HOLLAND  Cowley from November 8, 1971.
W. MCLINTOSH  Weybridge from November 8, 1971.
A. SPENCE  Drury Lane from October 25, 1971.
G. FULCHER  Chatham from November 8, 1971.
G. BECKER  Lewisham from November 29, 1971.
A. PHILPOTT From Kentish Town to Holloway from February 1, 1972.
R. WILKINSON From Shirley to Worthing from November 1, 1971.
N. GARDINER From Bell Green to Leamington from November 23, 1971.
D. FOUND From Chelmsley Wood to Nuneaton from November 22, 1971.
D. FLAXMAN From Seven Kings to 426 Ilford from February 21, 1972.
K. SLATER From Debden to Romford from January 24, 1972.
L. TIDD From Romford to Central Ilford from January 31, 1972.
F. BALL From 114 Ilford on closure to Debden from January 17, 1972.
A. HITCHENS From Aveley to Southend from March 6, 1972.
B. WEATHERBURN From Southend to Breton from March 27, 1972.
S. SKINNER From Reserve Meat Manager at Kingston to Meat Manager at Richmond from March 6, 1972.

Promoted to Assistant Meat Managers and Assistant Head Butchers
L. PIPER Sutton from November 1, 1971.
J. A. WHEELER Woodford from November 22, 1971.
Long Service

Congratulations to the following colleagues who have completed long service with the firm.

40 Years’ Service

W. G. BEAVAN  District Manager.
C. A. CLARENBONE  Skilled Tradesman Provisions, Rye Lane.
G. L. COLLIN  Manager, Putney.
L. DORKE  Meat Manager, Southbourne.
R. GILBERT  Manager, Stevenage.
B. LEWIS  Manager, Derby.
L. A. LEWIS  Area General Manager.
F. T. NASH  Personnel Manager, Management Development.
E. PARTRIDGE  Charge-Hand, Factory.
T. PYGOTT  Manager, Mill Hill.
A. O. RICKMAN  Manager, Depot Engineers.
J. ROSE  Assistant Manager, Southbourne.
H. M. SMITH  Bacon Kiln Technician, Basinstoke Depot.
A. J. WALLER  Personnel Manager, Retail.
R. A. WEIGHT  Meat Manager, Harlow.
J. L. WOODS  Manager, Publicity.

Retirements

We send our best wishes to the following colleagues who have just retired.

Mr. H. Abrehart joined the Company on April 14, 1925, as a Clerk at Head Office. During his career with J.S. he worked in several departments at Blackfriars and at the time of his retirement on April 1, 1972, was in a management position at Buntingford and had been seconded to Sainsbury Spillers at Bury St. Edmunds.

Mrs. D. Ackland was re-engaged on September 18, 1967, as a part-time Display Assistant at Hoe St. Walthamstow having previously worked for about a year at the same branch. She retired on January 29, 1972.

Mr. L. Alland was engaged on September 14, 1925, as a Leyland Fitter at the Garage. In August 1947 he was transferred to the Electrical Engineers Dept., Stamford House Maintenance and was regraded to a Fully Skilled Electrical Engineer in April 1949. On January 4, 1968, he was promoted to Foreman and transferred to Union St. in May 1968. With the closure of Union St. he was transferred to Branch Engineering at Clapham and accepted early retirement on October 28, 1971.

Mr. E. Ancrum was re-engaged on November 15, 1948 as First Butcher at Addiscombe, having had two previous periods of service with the Company covering approximately 13 years. During his service he worked in the Croydon area and was Head Butcher at Selsdon when he accepted an early retirement, due to ill health, on December 18, 1971.

Miss W. Arkill was re-engaged on December 8, 1964, as a Daily Domestic Assistant at Ashford, having previously worked for the Company for 10 years in a similar capacity at 177 Haverstock. In February 1968 she was regraded to Daily Housekeeper and returned to her original branch at Haverstock Hill, where she remained until her retirement on February 10, 1972.

Mrs. B. Aspell was engaged on March 3, 1969, as a Branch Domestic Assistant at 128 Kilburn. In September 1969 she was transferred to the new Kilburn branch as a part-time Cleaner, where she remained until her retirement on December 24.

Mrs. O. Barton was engaged on September 30, 1968, as a part-time Supply Assistant at Ashford, where she remained until her retirement on January 15, 1972.

Mrs. M. Basham was engaged on October 30, 1967, as a part-time Shop Cleaner at 48 Ipswich. She was transferred to Ipswich Self-Service on March 16, 1971, as a part-time Equipment Cleaner and remained there until her retirement on December 24, 1971.
Mrs. N. Bassett was engaged on August 7, 1963, as a Supply Assistant at Boreham Wood. In November 1967 she went on to part-time duties and remained as such until her retirement on December 24, 1971.

Mrs. F. Batchelor was engaged on August 12, 1969, as a Branch Domestic Assistant at Debden, where she remained until her retirement on February 4, 1972.

Mrs. D. Beal was engaged on February 12, 1962, as a Saleswoman at 160 Cricklewood, was promoted June 12, 1926, as a Delivery Lad at 16/20 Holloway. He went on to the Meat Department and was promoted First Butcher at Edware in May 1941. During his career he worked mainly in the N.W. London area and was Meat Manager at Boreham Wood at the time of his retirement on March 11, 1972.

Mr. E. Bennett started with the Company on June 12, 1926, as a Delivery Lad at 16/20 Holloway. He went on to the Meat Department and was promoted First Butcher at Edware in May 1941. During his career he worked mainly in the N.W. London area and was Meat Manager at Boreham Wood at the time of his retirement on March 11, 1972.

Mrs. F. Batchelor was engaged on August 7, 1963, as a Supply Assistant at Boreham Wood. In November 1967 she went on to part-time duties and remained as such until her retirement on December 24, 1971.

Miss P. Bennett started with the Company on February 8, 1960, as a Branch Domestic Assistant at West Wickham. When the self-service store opened in May 1964 she was transferred there and remained until her retirement on December 24.

Miss A. Benns commenced on October 21, 1967, as a part-time Supply Assistant at Wallington. On November 8, 1965, she was regraded to full-time Supply Assistant and reverted to part-time duties on January 12, 1970. On October 26, 1970, she was regraded to part-time Display Assistant, in which capacity she remained up to her retirement on December 31, 1971.

Mrs. E. Berkeley was engaged on June 18, 1963, as a part-time Supply Assistant at 43 Islington. She was transferred to Islington self-service store on March 28, 1965, and remained there until she retired on January 10, 1972.

Mr. F. Bettger joined the Company on May 18, 1931, as a Learner at Surbiton. Following his National Service from October 12, 1940, to January 28, 1946 he resumed at Winchester. In July 1954 he was appointed Manager of Farnham, transferred to Winchester in July 1960, to Weybridge in September 1967 and to Camberley in July 1969. When Camberley closed in March 1971 Mr. Bettger went to work at Farnham until his retirement on January 1, 1972.

Mr. C. Biddulph commenced on August 27, 1923, as a Delivery Lad at Colchester. In September 1929 he was regraded to Roundsman and transferred to Romford. Apart from a short time at Barkingside he remained at Romford until he went on National Service in August 1941. On his return in February 1946 he went back to his old branch. He became a Catering Representative in May 1956 and a Butcher in April 1959. At the time of his retirement on February 19, 1972, he was a Senior Skilled Tradesman (Meat) at Seven Kings where he had been since October 25, 1971.

Mrs. T. Bland was engaged on January 8, 1968, as a part-time Supply Assistant at Stockwell in which capacity she remained until her retirement on January 3, 1972.

Mrs. C. Blundell started with the Company on October 21, 1968, as an Evening Worker at Islington. She was regraded to part-time Supply Assistant on September 8, 1969, and remained as such until her retirement on January 8, 1972.

Mrs. J. Board was engaged on August 30, 1970, as a Supply Assistant at Stockwell, where she remained until her retirement on January 1, 1972.

Mr. H. Bojko was re-engaged on April 2, 1963, as a Warehouseman at Luton having previously worked for two years at the same branch. He retired on February 5, 1972, and is continuing to assist at Luton on a part-time basis after his retirement.

Mr. W. Bonham commenced on March 9, 1936, as a Butchers Shopman at Chelsea. He was transferred to Marlie Arch in November 1937. On his resumption from National Service he went to 14 Hove, was promoted to Leading Butcher in September 1947, and appointed Head Butcher at Haywards Heath on March 28, 1949. At the time of his retirement on January 1, 1972, he was Head Butcher at 10 Eastbourne.

Mrs. C. Brewin was engaged on May 22, 1967, as a part-time Supply Assistant at 9/11 Croydon, was regraded to part-time Display Assistant in June 1969 and transferred to Central Croydon in November 1969, when 9/11 closed. She retired on December 30th, 1971.

Mr. D. Brian joined the Company on May 13, 1921, as a Delivery Lad at Somers Town. In March 1925 he was regraded to Porter and transferred to 158 Kentish Town. He was regraded to Porter/Poulterer in April 1934 and transferred at that time to Brondesbury, having in the meantime worked at Drury Lane and 609 Lea Bridge Road. From Brondesbury he moved to 149 Finchley, went from there on National Service in November 1940 and resumed at Victoria in December 1945. He was regraded to Leading Butcher on Poultry on June 26, 1967, and was a Skilled Tradesman (Meat) at the time of his retirement on December 24, 1971.

Mrs. M. Briscoe was engaged on September 22, 1969, as a Supply Assistant at Kentish Town. On January 7, 1970, she went on to part-time duties and was transferred to Drury Lane where she remained until her retirement on January 28, 1972.

Mr. W. Brown joined the Company on April 30, 1926, as a Delivery Lad at Kingston. Following his National Service from November 9, 1940 to February 4, 1946, he resumed at N. Maiden as a Butcher. For all of his service he worked in this area. In December 1962 he was transferred from the Meat side of the business and regraded to Leading Salesman and then to Senior Leading Salesman in October 1966. He was working at Teddington branch at the time of his retirement on January 1, 1972.
Mr. W. E. Brown joined the Company in July 1924 in the Bacon Department at Union Street, Blackfriars. In 1927 he was transferred to Sail Street and the following year returned to Union Street to work in the Meat Department. In 1930 he moved to the Transport Office in Stamford House where he remained until the closure of the Blackfriars Depot. He subsequently worked in the Headquarters Section of the Depot Division until his retirement on March 10, 1972. Mr. Brown is a keen badminton player and gardener, specialising in dahlias and chrysanthemums. He has won many awards for his blooms, but his greatest achievement was winning first prize in a National Horticultural Show.

Mrs. K. Buck commenced on October 3, 1966, as a Branch Domestic Assistant at Wood Green and was transferred to Southgate on July 22, 1968. On December 15, 1970, she was regraded to a Supply Assistant and continued as such until her retirement on December 31, 1971.

Mrs. E. Budgen started with the Company on October 10, 1968, as a part-time Supply Assistant at Stockwell, at which branch she remained up to her retirement on January 3, 1972.

Mrs. E. Caddick was engaged on December 5, 1966, as a part-time Supply Assistant at Hoe Street where she remained until her retirement on February 4, 1972.

Mrs. R. Canfield was engaged on January 23, 1961, as a part-time Supply Assistant at Purley. On August 19, 1968 she was regraded to part-time Display Assistant and remained as such up to her retirement on February 26, 1972.

Mrs. E. Carpenter commenced on August 30, 1966, as a part-time Supply Assistant at Kingsheath where she remained until her retirement on December 17, 1971.

Mrs. L. Carver retired on February 14, 1972, after two-and-a-half years service at Slough as a part-time Supply Assistant.

Mrs. K. Castle was engaged on October 24, 1966, as a part-time Supply Assistant at Edgware, at which branch she remained until she retired on December 31, 1971.

Mrs. I. Chapman started with the Company on October 7, 1968, as a part-time Supply Assistant. On June 9, 1969, she was regraded to a part-time Display Assistant and remained in this capacity up to her retirement on January 31, 1972.

Mr. J. Chapman joined the Company on March 17, 1930, as a Learner at Bedford. He worked for most of his service at branches to the north of London. On February 28, 1940, he went on National Service and resumed at St. Albans as a Leading Salesman on February 4, 1946. He was appointed Manager at Berkhamsted in November 1947, was transferred to Amersham in July 1952. He managed Amersham until September 1971 and then for health reasons went to firstly, Gerrards Cross and then Chesham as Reserve Manager until he accepted an early retirement on March 25, 1972.

Mrs. Q. Chissell was engaged on November 4, 1968, as a part-time Display Assistant at Southend, where she remained until her retirement on February 25, 1972.

Mrs. H. Clark was re-engaged on April 27, 1964, as a part-time Supply Assistant at West Wickham, having previously worked for the Company on two occasions during the last war. She remained at W. Wickham up to her retirement on December 24, 1971.

Mrs. F. Clark commenced on March 28, 1967, as a part-time Supply Assistant at Weldstone, at which branch she remained until she retired on January 21, 1972.

Mrs. D. Clinton was engaged on January 7, 1969, as a part-time Supply Assistant at Bexleyheath and remained there until she retired on January 1, 1972.

Mrs. I. Clipsham commenced on July 23, 1968, as a part-time Supply Assistant at Lewisham, at which branch she remained until her retirement on December 31, 1971.

Mrs. N. Coady commenced on April 24, 1967, as a Supply Assistant at Muswell Hill and remained at the same branch until she retired on November 27, 1971.

Mrs. H. Cohen commenced on February 10, 1970, as a part-time Display Assistant at Reading, where she stayed until her retirement on February 18, 1972.

Mrs. G. Cole was re-engaged on December 6, 1954, as a part-time Supply Assistant at Drury Lane, having previously worked for the Company for a short time in 1948. On November 10, 1968, she was transferred to Somers Town and regraded to part-time Saleswoman on November 12, 1967. In January 1969, when Somers Town closed, she was transferred to Drury Lane self-service store as a part-time Supply Assistant and remained there until she retired on January 25, 1972.

Mrs. A. Coleman was engaged on January 6, 1969 as a Branch Domestic Assistant at Weybridge, where she stayed until her retirement on March 1, 1972. Mrs. Coleman is continuing to assist at her old branch on a temporary basis.

Mrs. I. Collins was engaged on January 23, 1968, as a part-time Saleswoman at Thornton Heath. On May 17, 1971, when her branch closed, she was transferred to Norbury Self-Service Store as a part-time Supply Assistant and remained there up to her retirement on March 11, 1972.

Mrs. M. Colvin joined the Company on June 19, 1944, as a Saleswoman at Worthing and was promoted to Leading Saleswoman in June 1949, after working for a year in the interim as a Till Clearer. When Worthing self-service branch opened she was transferred there as a Supply Assistant, where she remained until she retired on December 24, 1971.
Mrs. M. Comiskey was engaged on October 30, 1962, as a Branch Domestic Assistant at Stockwell, was transferred to Marylebone in July 1963, and to Hampstead in March 1967. On June 30, 1969, she was transferred to Southwark, where she remained until her retirement on December 31, 1971.

Mrs. A. Connor commenced on July 13, 1970, as a part-time Supply Assistant at Victoria, at which branch she remained until her retirement on December 31, 1971.

Miss H. Cooley was engaged on September 6, 1954, as a Saleswoman at South Harrow and promoted to Leading Saleswoman in September 1957. In 1959 when she moved to Ashford, she was transferred to our branch there. With the advent of self-service in 1968 she was transferred to the new branch as a Supply Assistant and remained there until her retirement on March 1, 1972.

Mrs. D. Coom commenced on November 11, 1961, as a Display Assistant at Chichester. On June 26, 1967, she went on to part-time duties and remained as such until her retirement on February 5, 1972.

Mrs. D. Covell commenced on November 21, 1960, as a part-time Supply Assistant at Purley and remained at this branch until her retirement on February 26, 1972.

Mrs. R. Crump was engaged on June 22, 1964, as a Branch Domestic Assistant at Bexleyheath and has remained at this branch up to her retirement on January 1, 1972.

Mrs. P. Cruse started on September 3, 1957, as a part-time Saleswoman at 357 Harrow. She was transferred to Hatch End on September 30, 1959, and on August 31, 1971, was transferred to Wieldstone as a part-time Supply Assistant, where she remained until her retirement on December 24, 1971.

Miss A. Dally was engaged on May 7, 1968, as a Branch Domestic Assistant at Muswell Hill, where she remained until her retirement on September 25, 1971.

Mrs. G. Dando was engaged on March 15, 1967, as a Branch Domestic Assistant at Basildon. She was regraded to Daily Cook on June 3, 1968, and to Daily Housekeeper on March 23, 1969. On September 2, 1968, she went to Harold Hill as Acting Housekeeper for a short period, returning to Basildon on October 14, 1968, as a part-time Supply Assistant. On February 15, 1971, she was regraded to part-time Display Assistant and remained in this capacity until her retirement on January 1, 1972.

Mrs. J. David was engaged on November 29, 1966, as a part-time Supply Assistant at Chelsea and remained there until her retirement on December 24, 1971.

Mrs. E. Davies was engaged on November 4, 1968, as a part-time Saleswoman at Weybridge, and remained as such until her retirement on December 24, 1971.

Miss D. Devonald started on June 13, 1965, as a Supply Assistant at Purley and remained there until she retired on February 11, 1972.

Mrs. A. Dew commenced on April 23, 1969, as a part-time Display Assistant at Stockwell, at which branch she remained until her retirement on January 3, 1972.

Mrs. E. Dixon was engaged on October 10, 1965, as a part-time Supply Assistant at 68 Croydon and remained at this branch until her retirement on December 31, 1971.

Mr. L. Dorey was re-engaged on January 5, 1942, at Bournemouth having previously served with the Company as a Salesman at Winchester and Westbourne for nearly 10 years. He was promoted to 1st. Butcher in 1943 and transferred to Southbourne in November 1945. He was Meat Manager at the same branch at the time of his retirement on March 11, 1972.

Mrs. L. Dowdell commenced on June 22, 1967, as a part-time Saleswoman at Southall. She later worked at 87 Ealing & Hayes and in January 1971 was transferred back to 87 Ealing where she remained until her retirement on February 5, 1972.

Mrs. F. Dowling commenced on December 12, 1967, as a part-time Supply Assistant at 9/11 Croydon. When this branch closed she was transferred to Central Croydon, where she remained until her retirement on December 24, 1971.

Mrs. R. Driver was re-engaged on May 16, 1949, as a Chief Clerk at Muswell Hill having previously worked for eight years at Crouch End and Muswell Hill, initially as a Saleswoman and subsequently as Chief Clerk. In October 1963 she was transferred to Crouch End and in April 1969 went to Wood Green branch on part-time duties in the office, where she commenced until her retirement on January 22, 1972.

Mrs. I. Duckett was engaged on May 16, 1967, as a part-time Display Assistant at Kenton, at which branch she remained until her retirement on March 4, 1972.

Mrs. I. Dumont commenced on April 27, 1964, as a Supply Assistant at Hoe Street, Walthamstow. On November 3, 1966, she was transferred to Leytonstone and remained there until her retirement on January 1, 1972.

Mrs. M. Dunn commenced on February 1, 1960, as a part-time Saleswoman at Morden, was regraded to Leading Saleswoman, full-time, in November 1966 and reverted to part-time work in January 1971. When Morden closed she was transferred to North Cheam as a part-time Cashier and remained as such until she retired on March 11, 1972.

Mrs. K. East commenced on April 20, 1965, as a Branch Domestic Assistant at Chatham at which branch she remained until her retirement on January 1, 1972.
Mr. E. Edhouse joined the Company on August 5, 1924, as a Warehouseman at Colchester. During the war he assisted in the Meat Dept. at Chelmsford and then on April 1, 1946, he was regraded to Roundsman. With the cessation of the war he was regraded to Butcher in May 1944, to Leading Butcher in September 1957 and to Senior Leading Butcher in October 1961.

Mr. Edhouse remained at Chelmsford until his retirement on December 24, 1971.

Mrs. B. Edwards was engaged on March 22, 1941, as a Daily Housekeeper at Wembley where she remained up to her retirement on February 21, 1972.

Mr. C. Ellis commenced on March 9, 1963, as a Warehouseman at Crouch End. In October 1968 he was transferred to 24 Brighton and in November of the same year to Seaford where he remained until his retirement on February 19, 1972.

Mrs. R. Ensing commenced on May 7, 1968, as a part-time Supply Assistant at Crawley, where she remained until her retirement on April 1, 1972.

Mrs. E. Escott was engaged on October 25, 1966 as a part-time Supply Assistant at North Cheam and was regraded to part-time Saleswoman on November 10, 1966. On September 26, 1960, she was transferred to Cheam and returned to North Cheam in August, 1968. With the advent of self-service she was transferred to the new branch in July 1971 as a part-time Display Assistant and remained there up to her retirement on January 29, 1972.

Mrs. C. Essex started on June 1, 1966 as a part-time Supply Assistant at Solihull. On October 24 of the same year she was regraded to part-time Display Assistant and remained as such until her retirement on January 6, 1972.

Mrs. I. Etherington started with the Company on June 2, 1969, as a part-time Supply Assistant at Stockwell, in which capacity she remained until her retirement on January 3, 1972.

Mrs. L. Etherington was engaged on November 11, 1968, as a part-time Saleswoman at Woking. In October 1970 she was regraded to part-time Supply Assistant and remained as such up to her retirement on February 28, 1972.

Mrs. E. Farmer was engaged on October 16, 1941, as a part-time Saleswoman at Kilburn. With the advent of self-service in Kilburn she was transferred to the new store as a part-time Supply Assistant and remained as such until her retirement on July 2, 1971.

Mrs. F. Farrell commenced on September 29, 1969, as a Daily Cook at Colchester and remained at this branch until she retired on February 12, 1972.

Mrs. M. Faulkner was engaged on May 30, 1967, as a part-time Saleswoman at Walton. On November 3, 1970, when the new self-service store at Walton was opened, she was transferred there as a part-time Display Assistant and remained as such until she retired on December 24, 1971.

Mrs. E. Fenner commenced on November 7, 1949, as a Saleswoman at Battersea and was promoted to Leading Saleswoman on March 12, 1956. In September 1966 she was regraded to Clerk at the same branch and in June 1969 went on to part-time duties in the office. She retired on December 31, 1971.

Mr. R. Fenner was engaged on August 15, 1928, as a Butchers Learner at 9/11 Croydon. He was appointed 1st Butcher prior to the war and following his National Service from March 7, 1941, to February 11, 1946, he resumed at 73 Croydon. He continued in this area up to the time of his retirement on March 11, 1972 when he was Head Butcher at 176 Streatham.

Mr. G. Fieldwicke commenced with the Company on November 21, 1927, as a Learner at 3 Hove. He was appointed 1st Butcher at 66 Brighton on July 9, 1940, and following his National Service from January 7, 1941 to January 14, 1946, he resumed at 3 Brighton. When 3 Brighton closed in June 1969 he was transferred to 24 Brighton and was Head Butcher at this branch up to his retirement on March 11, 1972.

Mrs. A. Forster was engaged on May 25, 1960, as a part-time Supply Assistant at Debden and worked at the same branch until her retirement on January 29, 1972.

Mrs. D. Forster started on June 4, 1962, as a Branch Domestic Assistant at 16/20 Holloway. In August 1969, when she moved house to Brentwood, she was transferred to our branch there, where she remained until her retirement on January 29, 1972.

Mrs. W. Frampton was engaged on May 27, 1968, as a part-time Display Assistant at Farnham, where she remained until her retirement on November 29, 1971.

Mr. A. Fraser was engaged on March 21, 1966, as a part-time Basket Issuer at Lewisham, at which branch he remained up to his retirement on February 26, 1972.

Mrs. L. Fromant was engaged on May 26, 1970, as a Supply Assistant at Swiss Cottage. She was regraded to Clerk in July of the same year and remained in this capacity up to her retirement on December 24, 1971.

Miss I. Frost started on April 15, 1969, and retired on April 1, 1972, having worked for this period as a Supply Assistant at Chelsea.

Mrs. R. Gaynor commenced on June 15, 1969, as a Branch Domestic Assistant at Swiss Cottage. On June 27, 1960, she was transferred to Paddington as a Supply Assistant and returned to Swiss Cottage on July 22, 1963. On March 31, 1964, she was regraded to a Display Assistant and went on to part-time duties in June 1965. She retired on December 24, 1971.

Mrs. A. Geerkens was engaged on February 7, 1969, as a part-time Saleswoman at Surbiton, at which branch she remained until her retirement on December 17, 1971.
Mrs. J. Gething commenced on August 13, 1968, as a Supply Assistant at Wolverhampton. On October 5, 1970, she went on to part-time duties until her retirement on January 1, 1972.

Miss W. Gill commenced on October 27, 1952, as a Supply Assistant at 9/11 Croydon. On November 17, 1968, she was transferred to Central Croydon as a Display Assistant and stayed there up to her retirement on January 29, 1972.

Mr. K. Gloster was engaged on August 21, 1933, as a Runner at Worthing. He was a Salesman at Seaford when he commenced his National Service on February 29, 1940, and resumed at the same branch on July 1, 1946. He was appointed Manager in Folkestone she was transferred there as a Self-service Store. After a period of ill health he took over the management of the new Hove branch on November 7, 1949, as a Saleswoman at 42 Walthamstow having previously worked for the Company for nearly 5 years at 355 Lea Bridge Road. In January 1950 she was transferred to her old branch at Lea Bridge Road and on May 21, 1951, promoted to Leading Saleswoman and remained as such until he accepted an early retirement for health reasons, on January 15, 1972.

Mrs. V. Godlonton was re-engaged on November 7, 1949, as a Saleswoman at 42 Walthamstow having previously worked for the Company for nearly 5 years at 355 Lea Bridge Road. In January 1950 she was transferred to her old branch at Lea Bridge Road and on May 21, 1951, promoted to Leading Saleswoman and remained as such until she retired on March 13.

Mr. A. Goffee first joined the Company on April 19, 1926, as a Clerk in the Retail Sales Office and was transferred to the Sales Office in May 1928. He was on National Service from January 1, 1943 to September 30, 1946, serving with the Queen's Own Royal West Kent Regiment and being awarded the Military Medal for Services on the Italian Front. Following his war service he resumed in the Sales Office. He left the Company on January 7, 1950, and was re-engaged in April of the same year, returning to the Sales Office. At the time of his retirement on December 31, 1971, Mr. Goffee was working in Supply Control.

Mrs. E. Goodchild commenced on March 6, 1967, as a part-time Supply Assistant at Kingston. In June 1970 she was regraded to full-time Supply Assistant and remained as such until she retired on February 5, 1972.

Miss M. Griffin was engaged on February 21, 1955, as a Saleswoman at Hampstead and was regraded to Leading Saleswoman on June 30, 1958. In August, 1970, she was transferred to Swiss Cottage as a part-time Display Assistant, where she remained until she retired on December 24.

Mrs. A. Guilfoyle was engaged on August 26, 1957, as a part-time Supply Assistant at 87 Balham. She was transferred to the new Balham Self-Service Store on opening and remained there until she retired on December 31, 1971.

Mrs. E. Hale commenced on February 10, 1969, as a part-time Saleswoman at Putney, at which branch she remained up to her retirement on December 24, 1871.

Mr. E. Harvey was engaged on July 19, 1937, as an Assistant at 14 Ilford. He went on National Service on January 18, 1941, and resumed on January 14, 1946, at Romford. He was a Senior Skilled Tradesman (Prov.) at Seven Kings at the time of his retirement on February 4, 1972.

Mrs. H. Hawkes commenced on August 8, 1959, as a part-time Supply Assistant at Oxford at which branch she remained until her retirement on January 15, 1972.

Miss E. Hayers commenced on June 13, 1955, as a part-time Saleswoman at Beaconsfield and was later regraded to Leading Saleswoman full-time. In May 1970 she was transferred to Gerrards Cross, until her retirement on October 9, 1971.

Mrs. E. Hester was engaged on September 14, 1965, as a part-time Cashier at Portsmouth. In April 1966 she was regraded to a part-time Supply Assistant in which capacity she remained up to her retirement on February 12, 1972.

Miss A. Higgins was engaged on July 1, 1969, as a Supply Assistant at Kentish Town, at which branch she remained up to her retirement on January 8, 1972.

Mrs. G. Hill commenced on November 28, 1968, as a Saleswoman at Weybridge. She was regraded to Housekeeper at the same branch and took up her new duties on June 9, 1969. She remained as Housekeeper at Weybridge until she retired on February 11, 1972.

Mrs. G. Hillier commenced on November 28, 1968, as a part-time Supply Assistant at 24 Croydon. On June 9, 1969, she was regraded to a part-time Display Assistant and, when 24 Croydon closed, was transferred to Central Croydon, where she remained until her retirement on December 20, 1971.
Mrs. E. Hindell was engaged on June 5, 1961, as a part-time Supply Assistant at 24 Croydon. On June 9, 1966, she was regraded to part-time Display Assistant and when 24 Croydon closed, she was transferred to Central Croydon where she remained until her retirement on December 20, 1971.

Mrs. L. Holden was re-engaged on January 11, 1966, as a Daily Housekeeper at Bognor having previously worked from March 1960 to March 1964 in a similar capacity. On March 11, 1968, she was transferred to Bognor self-service store and went on to part-time duties as a Daily Cook. She remained at Bognor until her retirement on January 15, 1972.

Mrs. M. Houseman commenced on November 3, 1966, as a part-time Display Assistant at Edgware. In May 1968 she was regraded to a part-time Supply Assistant and remained as such until her retirement on March 11, 1972.

Mrs. F. Ibbotson retired on April 1, 1972, after five and a half year's service as a part-time Supply Assistant at Chelsea.

Mrs. W. Jackman was re-engaged on November 9, 1966, as a Saleswoman at North Cheam, having had 3 years previous service with the Company. On November 6, 1967, she was promoted to Leading Saleswoman and in November 1968 transferred to Ewell. She returned to North Cheam in July 1969 and with the advent of self-service went to the new store in July 1971 as a Supply Assistant. She remained at this branch until her retirement on January 29, 1972.

Mrs. A. Jackson started on April 20, 1967, as a Branch Domestic Assistant at Mill Hill and continued working at the same branch until her retirement on February 25, 1972.

Mr. F. Jackson was engaged on July 7, 1952, as a Warehouseman at Worthing and was regraded to Senior Warehouseman on April 15, 1963. In November 1971 when Worthing self-service store opened he was transferred there as a Basket Issuer and remained as such until his retirement on January 15, 1972.

Mrs. D. Jacobs was engaged on August 29, 1967, as a part-time Supply Assistant at 24 Croydon. She was transferred to Central Croydon when 24 Croydon closed in November 1969 and remained there until her retirement on January 1, 1972.

Mrs. H. Jenkins was re-engaged on May 2, 1967, as a part-time Display Assistant at Bexleyheath, having previously worked for the Company for six months at Reading. She remained at Bexleyheath until her retirement on January 1, 1972.

Mrs. A. Johnson was re-engaged on April 17, 1967, as a part-time Supply Assistant at Drury Lane, having previously worked at the same branch for nearly five years. In April 1971, she was regraded to part-time Cashier and remained as such up to her retirement on January 22, 1972.

Mr. C. Johnson commenced with the Company on January 30, 1928, as a Learner at Addiscombe. He was appointed Manager of 3 Hove in July, 1938, was absent on National Service from June 1940 to March 1946 and resumed as Manager at 3 Hove. He was transferred to Portslade in January 1947, to 24 Brighton in June 1960 and returned to Portslade in October 1968. He remained as Manager of Portslade until his retirement on December 31, 1971.

Mrs. F. Jones was engaged on February 14, 1967, as a Packer Weigher/Relief Cashier at Bristol. In April 1968 she was regraded to a part-time Cashier and remained as such until she retired on February 26, 1972.

Mrs. V. Jordan was engaged on August 10, 1964, as a part-time Supply Assistant at Wallington. On March 9, 1970, she was regraded to part-time Display Assistant and remained as such up to her retirement on March 6, 1972.

Mrs. I. Kavanagh was engaged on March 23, 1970, as a part-time Supply Assistant at Solihull, where she remained up to her retirement on January 8, 1972.

Mrs. R. King was engaged on October 25, 1966, as a part-time Supply Assistant at Edgware, where she remained up to her retirement on March 4, 1972.

Mrs. J. Knight was engaged on April 30, 1956, as a part-time Clerk at Southwarl, where she remained until her retirement on December 31.

Mrs. W. Knott was re-engaged on November 26, 1968, as a Daily Cook at 31 Eastbourne having previously worked for the Company for six years at the same branch. She remained at 31 Eastbourne until she retired on March 19.

Mr. E. F. Laker joined the Company on April 23, 1956, as Refrigeration Engineer at Union Street. In April, 1970, due to ill health, he was transferred to office work at the Kingston Area Office, where he remained until he accepted an early retirement on November 18, 1971.

Mrs. D. Lambourne was engaged on April 2, 1962, as a Saleswoman at Ewell and promoted to Leading Saleswoman on September 20, 1965. In May 1968 she went on to part-time duties and was transferred to 21 Epsom on July 22, 1969, where she remained until her retirement on December 24.

Mrs. B. Lawrence was engaged on July 9, 1956, as a part-time Supply Assistant at Chelsea. On January 28, 1963, she was regraded to part-time Saleswoman and in October 1965, went on to full-time duties as a Leading Saleswoman. When Chelsea self-service store opened she was transferred there as a Cashier and remained as such until her retirement on December 24, 1971.

Mrs. I. Lee was engaged on September 20, 1966, as an Evening Worker at Southgate, at which branch she remained until her retirement on December 24, 1971.
Mrs. D. Leadbitter commenced on September 13, 1955, as a Supply Assistant at Chelsea. In September 1956 she went on to part-time duties and in November 1961 was regraded to part-time Saleswoman. When Chelsea self-service branch opened she was transferred there as a part-time Supply Assistant and in August 1967 was transferred to 67 Sutton and shortly afterwards again took up duties as a part-time Saleswoman. Then when Sutton went over to self-service she went to the new store as part-time Supply Assistant. In October 1969 she moved house to Thundersley and was transferred to Basildon at which branch she remained until her retirement on February 5, 1972.

Mrs. N. Lee started with the Company on May 20, 1964, as a part-time Supply Assistant at Stockwell, at which branch she remained until her retirement on January 1, 1972.

Miss B. Lenson started on February 5, 1951, as a Saleswoman at 8 Temple and went on to part-time duties in February 1966. In December 1959 she moved house to the Finchley Area and was transferred to Ballards Lane as a part-time Supply Assistant. She remained at Ballards Lane until her retirement on December 31, 1971.

Mrs. W. Limburg was re-engaged on September 7, 1967, as a Branch Domestic Assistant at 128 Kilburn, having previously worked for the Company in a similar capacity for over six years. In April 1968, when she changed her home address, she was transferred to Putney and remained there until her retirement on June 26, 1971.

Mrs. D. Lindores commenced with the Company on November 15, 1954, as a Saleswoman at 101 Golders Green. In October 1956 she went on to part-time duties and in June 1966 was transferred to Mill Hill, where she stayed up to her retirement on February 25, 1972.

Mr. L. Lipton was engaged on October 28, 1952, as a Warehouseman at Islington and was regraded to Basket Issuer on December 14, 1965. On December 29, 1969, he went on to part-time duties and remained as such until his retirement on January 8, 1972.

Mrs. H. Little was engaged on December 2, 1969, as a part-time Display Assistant at Southend, where she remained up to her retirement on February 28, 1972.

Mrs. M. Lowe was re-engaged on December 29, 1948, as a part-time Saleswoman at 151 Kentish Town. During the ensuing years she worked at different branches in this area until, with the opening of Kentish Town Self-Service she was transferred there as a part-time Supply Assistant. Mrs. Lowe retired on January 8, 1972.

Mrs. M. Macintyre started on April 21, 1969, as a part-time Saleswoman at Camberley. When Camberley self-service opened she was transferred there as a part-time Supply Assistant and remained as such until her retirement on December 24, 1971.

Mrs. C. Maggs commenced on August 8, 1965, as a Saleswoman at Ewell and was promoted to Leading Saleswoman on September 30, 1957. In April 1965 she changed to part-time duties and in August 1969 was transferred to North Cheam. With the advent of self-service at North Cheam she was transferred to the new branch as a part-time Supply Assistant and remained as such until her retirement on January 14, 1972.

Mrs. M. Marchant was engaged on April 22, 1968, as a part-time Supply Assistant at East Grinstead, where she remained until she retired on March 26, 1972.

Mrs. E. Markham commenced on September 6, 1955, as a part-time Supply Assistant at Oxhey. She was regraded to a part-time Display Assistant on October 26, 1970, and remained as such until her retirement on February 11, 1972.

Miss S. Marshall was engaged on January 23, 1956, as a part-time Saleswoman at Chapter Street. On July 9, 1963, she was transferred to Victoria as a part-time Supply Assistant and remained there until she retired on December 31, 1971.

Mrs. M. Martin started on May 19, 1969, as a part-time Supply Assistant at Twickenham. She was transferred to Teddington on January 11, 1971, and remained there until her retirement on January 8, 1972.

Mrs. V. Martin was engaged on June 30, 1947, as a part-time Supply Assistant at Cricklewood at which branch she remained up to her retirement on December 24, 1971.

Mrs. C. Mathews commenced on March 13, 1961, as a Saleswoman at 57b Kingston. She was regraded to Leading Saleswoman on March 12, 1962, and transferred to 97 Kingston on August 28, 1963. In October 1967 she was transferred to Surbiton, where she remained until her retirement on January 1, 1972.

Miss C. May was engaged on October 15, 1968, as a Cashier at Edgware. In April 1970 she went on to part-time duties and remained as such until her retirement on December 10, 1971.

Mrs. E. May commenced on November 16, 1959, as a Supply Assistant at Ballards Lane and remained there until she retired on January 15.

Mrs. E. Meaden was engaged on November 8, 1954, as a Resident Housekeeper at Woodford. In October 1958 she was transferred to 128 Kilburn and from there to Sutherland Avenue in February 1957. After a short period there she moved to Wood Green and then in November 1959 to 16/20 Holloway. From 16/20 she went to Ballards Lane in June 1971 and finally in November 1971 to Paddington where she remained until her retirement on January 1, 1972.

Miss B. A. Melady was re-engaged on February 10, 1970, as a Branch Domestic Assistant at Worthing, having previously been employed for nearly a year in a similar capacity at 87 Ealing. She remained at Worthing until her retirement on December 4, 1971.
Mrs. E. Metz was engaged on June 26, 1961, as a part-time Supply Assistant at 73 Croydon. On May 31, 1965, she was transferred to 68 Croydon, where she remained until her retirement on December 31, 1971.

Mr. W. Mills was re-engaged on December 16, 1967, as a leading Salesman at Bishops Stortford, having previously worked for the Company for five years in the East London area. Following many years of ill health Mr. Mills accepted an early retirement on January 1, 1972.

Mrs. A. Miness was engaged on March 7, 1967, as a Display Assistant at Cowley. In November 1967 she was regraded to Supply Assistant and went on to part-time duties in June 1970. She remained in this capacity up to her retirement on February 10, 1972.

Mr. J. Mitchell an ex Detective Superintendent of the Metropolitan Police joined the Company on April 2, 1962, as Chief Security Officer, a position which he retained until his retirement on March 10, 1972.

Mr. S. Money started on January 16, 1968, as a Warehouseman at Bognor for the new self-service store to be opened soon afterwards. He remained at Bognor Self-Service branch until he retired on March 6, 1972.

Mr. G. Moon started with the Company on February 9, 1925, as a Butchers’ Learner at Tonbridge. He became First Butcher at Camberley in December 1942. In September 1965 he was transferred from his position as Head Butcher at Farnham to Basingstoke Dept. as a Meat Technician in the Meat Costing Section, a position he held up to his retirement on March 10.

Mrs. D. Moore commenced on October 8, 1968, as a part-time Supply Assistant at Swiss Cottage, at which branch she stayed up to her retirement on December 24, 1971.

Mrs. H. Moriarty commenced on February 1, 1965, as a Shop Cleaner at Chatham at which branch she remained until her retirement on March 18, 1972.

Mr. J. Morton joined the Company on February 22, 1926, as a Learner at Colchester. In November 1928 he was transferred to 6 Norwich and up to 1940 worked on the Provisions side of the business. On December 30, 1940, he transferred to the Meat Dept. He was appointed Head Butcher at 6 Norwich on September 26, 1952, and was transferred to Bury St. Edmunds on May 17, 1965. Mr. Morton was Meat Manager at Bury at the time of his retirement on December 25, 1971.

Mr. P. Moxon started with the Company on August 2, 1926, as a Clerk in the Branch Sales Dept. at Blackfriars. He was on National Service from 1942 to 1946 and during his career with the Company worked in several offices and was holding a management position in the Estates Dept. at the time of his retirement on March 31, 1972.

Mrs. M. Muggeridge was engaged on May 23, 1960, as a part-time Saleswoman at Dagenham. In February 1961 she was transferred to Basildon as a Supply Assistant and in November of the same year reverted to part-time duties. She remained at Basildon up to her retirement on January 14.

Mrs. E. Mundy was engaged on March 28, 1963, as a Branch Domestic Assistant at 114 Ilford, was transferred to 124 Ilford in September and returned to her original branch in October 1964. In April 1965 she was regraded to Daily Cook and then in January 1966 took up her duties as Housekeeper at Seven Kings, at which branch she remained until she retired on February 10, 1972.

Mrs. F. Nash joined the Company on October 9, 1950, as a 2nd Hand in the Factory and rose to the position of Forewoman on February 1, 1960. In August 1969 she had to resign because of domestic commitments and was re-engaged on February 22, 1971, as a part-time Supply Assistant at Wimbledon, where she remained until her retirement on December 24, 1971.

Mrs. H. Nettleton was engaged on May 20, 1957, as a part-time Saleswoman at 7 Palmers Green. On April 1, 1963, she was transferred to 339 Palmers Green, when her original branch closed and continued there until her retirement on October 9, 1971.

Mrs. E. Newton started with the Company on May 16, 1967, as a part-time Supply Assistant at 9/11 Croydon. On August 18, 1969, she was transferred to 68 Croydon, where she remained until her retirement on December 31, 1971.

Mr. C. Nurthen commenced on January 5, 1925, as a Learner at Cricklewood. In October 1939, he transferred from the Provisions side of the business to the Meat Dept. For all of his service with the Company he worked in the N.W. London Area and was Assistant Head Butcher at Kenton when he retired on March 11, 1972.

Mrs. A. Pafford was engaged on November 17, 1964, as a Daily Cook at Swiss Cottage. On June 8, 1965, she was regraded to a part-time Supply Assistant in which capacity she remained until her retirement on December 24, 1971.

Mrs. H. Page was re-engaged on March 9, 1967, as a part-time Supply Assistant at Debden, having previously worked for the Company from August 1956 to January 1960, as a part-time Saleswoman at branches in Walthamstow. She continued to work at Debden up to the time she retired on January 29, 1972.

Mrs. A. Parlange was engaged on October 17, 1960, as a part-time Supply Assistant at Southgate and worked at this branch up to the time of her retirement on November 27, 1971.

Mrs. J. Pawlowicz started on October 15, 1968, as a Supply Assistant at Ruislip, where she remained until her retirement on March 25, 1972.
Mr. J. Rawson commenced on February 15, 1960, as a Warehouseman at Mill Hill. He was transferred to Burnt Oak on October 10, 1960 and regraded to Senior Warehouseman on December 4, 1967. He remained at Burnt Oak until the date of his retirement on December 11, 1971. Mr. Rawson is continuing to assist at his old branch on a part-time basis after his retirement.

Mrs. M. Reeves started on January 15, 1964, as a Supply Assistant at Wallington. In February 1969 she went on to part-time duties and remained as such until her retirement on March 3, 1972.

Mrs. E. Reynolds was engaged on June 14, 1965, as a Branch Domestic Assistant at Norwich. She was regraded to Dally Cook on June 24, 1968, and to Dally Housekeeper on April 4, 1969, in which capacity she remained until her retirement on December 24, 1971.

Mrs. E. L. Robinson was engaged on May 16, 1955, as a Shop Cleaner at Romford. On March 2, 1965, she was regraded to a part-time Supply Assistant. She was transferred to the new branch at Romford when it opened in April, 1971 and remained there until her retirement on December 4, 1971.

Mrs. M. Rogan commenced on December 1, 1961, as a part-time Saleswoman at 67 Sutton and was transferred to North Cheam on January 12, 1965. With the advent of Self-service she was regraded to a part-time Supply Assistant at the new branch in North Cheam and remained there until her retirement on March 18, 1972.

Mrs. F. Ryan commenced on July 8, 1969, as a Branch Domestic Assistant at Ashford, where she remained until her retirement on March 18, 1972.

Mrs. L. Sanderson commenced on September 22, 1969, as a part-time Display Assistant at 114 Ilford, at which branch she remained up to her retirement on January 1, 1972.

Mrs. L. Savage started with the Company on June 6, 1966, as a part-time Saleswoman at 3 Brighton. With the advent of Self-Service she was transferred to the new branch as a part-time Display Assistant, in which capacity she continued up to her retirement on February 19.

Mr. R. Scott commenced on December 10, 1963, as a Warehouseman at West Wickham. On December 4, 1967, he was regraded to Senior Warehouseman and remained in this capacity until his retirement on December 23, 1971.

Mr. A. Shepherd started with the Company on May 18, 1925, as a Delivery Lad at Bexhill. He was promoted to Roundsman on June 8, 1929. Following his National Service, from November 1940 to December 1945, he resumed at Victoria. From there he was transferred to 189 Kensington and then to 147 Balham. On October 17, 1955 he became a Catering Assistant and in April 1959 a Butcher. When he retired on December 23, 1971, he was a Senior Skilled Tradesman (Meat) at 168 Streatham.
Mrs. B. Sherman started on December 21, 1964, as a Daily Cook at Southampton. She was transferred to Bitterne on March 1, 1965, and remained there until she retired on February 12.

Mrs. B. Sherwood was engaged on November 28, 1966, as an Evening Worker at Guildford. On June 10, 1968, she was regraded to a part-time Supply Assistant and remained as such until she retired on March 9, 1972.

Mrs. J. Silver started on November 16, 1959, as a part-time Supply Assistant at Cricklewood, where she remained until she retired on December 24, 1971.

Mrs. F. Slater commenced on May 15, 1967, as a part-time Supply Assistant at Surbiton. On March 23, 1970, she was regraded to part-time Display Assistant and remained as such until her retirement on December 24, 1971.

Mrs. C. E. Smith was re-engaged on October 13, 1969, as a part-time Supply Assistant at Hemel Hempstead having previously worked for the Company for just over a year in a similar capacity. She remained at Hemel up to her retirement on January 22, 1972.

Mrs. E. J. Smith was engaged on October 17, 1967, as a Packer Weighter/Relief Cashier at 24 Croydon. On July 7, 1969, she was regraded to Cashier and when 24 Croydon closed was transferred to Central Croydon in November 1969. She retired on January 1, 1972.

Mrs. V. Smith commenced on May 13, 1963, as a part-time Supply Assistant at Apex Corner. She was transferred to Edgware when Apex Corner closed and remained there until her retirement on December 10, 1971.

Mrs. W. Smith was engaged on May 7, 1962, as a part-time Supply Assistant at Richmond, where she remained up to her retirement on January 15.

Mrs. R. Sowter commenced on October 6, 1965, as a part-time Saleswoman at Seven Kings, where she remained up to her retirement on February 26, 1972.

Mrs. R. Spencer commenced on February 24, 1970, as a Supply Assistant at Nottingham and remained at this branch up to her retirement on March 27, 1972.

Mrs. L. E. Spinks started with the Company on December 9, 1957, as a Saleswoman at East Finchley, and was regraded to Leading Saleswoman on December 8, 1958. In April 1966 she was transferred to Muswell Hill as a Supply Assistant, where she remained until her retirement on December 18, 1971.

Mrs. E. Sprinks commenced on September 5, 1966, as a part-time Supply Assistant at 31 Eastbourne and retired on December 30, 1971.

Mrs. L. Stevens started on January 22, 1968, as an Evening Worker at Victoria. In February 1968 she was regraded to part-time Supply Assistant and remained as such up to her retirement on December 31, 1971.

Mr. F. Stone started with the Company on May 6, 1940, as a Warehouseman at Stoke Newington. For all of his service with J.S. he worked in the East London area and was at 82 Kingsland at the time of his retirement on December 31, 1971.

Mrs. V. Summerfield started on March 27, 1981, as a part-time Saleswoman at Cricklewood, at which branch she remained up to her retirement on March 11, 1972.

Mrs. V. Swingler commenced on June 19, 1969, as a part-time Shop Cleaner at Kettering, where she remained until her retirement on January 15.

Mrs. E. Taylor was engaged on July 25, 1930, as a part-time Supply Assistant at Walton and was regraded to part-time Saleswoman on February 11, 1963. When Walton Self-Service Store opened she was transferred there as a part-time Display Assistant and remained as such until her retirement on March 3, 1972.

Mrs. E. Taylor was engaged on November 10, 1959, as a part-time Supply Assistant at Central Croydon, at which branch she remained until her retirement on December 20, 1971.

Mrs. G. Tenchio commenced on April 10, 1967, as a Branch Domestic Assistant at 16/20 Holloway, where she remained until her retirement on January 28, 1972.

Mrs. E. Theobald was re-engaged on May 25, 1953, as a part-time Clerk at 49 Ilford, having previously worked for the Company for just over a year at Manor Park. In October 1964 she was transferred to 259 Ilford, in October 1966 to Stratford and in June 1968 to 114 Ilford, at which branch she remained until her retirement on December 24, 1971.

Mr. W. Theobald was engaged on September 3, 1923, as a Learner at 14 Ilford. He was on National Service from July 1941 to March 1946 and resumed at 114 Ilford. Throughout his career with the Company he worked at branches in the Ilford and surrounding areas and at the time of his retirement on March 11, 1972, he was Assistant Manager at Woodford where he had been since September 1968.

Mrs. I. Thomas commenced on May 2, 1955 as a part-time Saleswoman at 52 Holloway. On May 27, 1956, she was transferred to 16/20 Holloway, where she remained until her retirement on January 28, 1972.

Mrs. G. Timmis was first engaged on November 19, 1958, as a Saleswoman at Walsall, where she remained until June 22, 1957, when Walsall branch closed. When the new branch opened in September 1959, she was re-engaged and was promoted to Leading Saleswoman in March of the following year. With the advent of self-service in May 1967 she was regraded to Display Assistant and subsequently in September 1968 to Supply Assistant. She retired on January 1, 1972.
Mr. R. Tuchener joined the Company on September 15, 1924, as a Learner at 62 Tunbridge Wells. Prior to the war he worked at the two Tunbridge Wells branches and Tonbridge. Following his National Service from July 20, 1940, to December 21, 1946, he resumed at 62 The Wells as a Poulterer. He was regraded to Leading Butcher on September 1949, to Senior Leading Butcher in July 1953, and Assistant Head Butcher in August 1956. At the time of his retirement on January 1, 1972, he was Assistant Head Butcher at Oxted.

Mrs. R. Tunster was re-engaged on October 10, 1961, as a part-time Saleswoman at North Cheam, having had 4½ years previous service at Ewell branch. When North Cheam self-service store opened she was transferred there as a part-time Supply Assistant and remained there until her retirement on February 18, 1972.

Mrs. P. Turner was engaged on November 20, 1967, as a part-time Supply Assistant at Battersea. On November 3, 1968, she was regraded to part-time Display Assistant and remained as such until her retirement on December 23, 1971.

Mr. J. Wallis was engaged on October 31, 1927, as a Butchers Cutter at 56 Lewisham. Between then and the start of his National Service on November 14, 1942, he worked at several branches in the same area and resumed on September 2, 1946, at Purley. He was appointed Assistant Head Butcher at Purley on April 25, 1966, at which branch he remained until his retirement on December 31, 1971.

Mrs. P. Warnock commenced on January 27, 1943, as a Saleswoman at Fulham. In July of the same year she was transferred to Battersea and in June 1952 to Chelsea as an Order Clerk. On May 6, 1959, she moved to Paddington as a Supply Assistant and on March 1, 1960, to Stockwell as Supply Assistant I/C Bacon Packing. Mrs. Warnock retired on December 24, 1971.

Mrs. O. Warren commenced on October 21, 1969, as a part-time Supply Assistant at 68 Croydon, where she remained until her retirement on December 31, 1971.

Mrs. E. Webb was re-engaged on October 18, 1966, as a part-time Saleswoman at Hatch End having previously worked for the Company for 4½ years at the same branch. She was transferred to Pinner on August 31, 1971, and remained there until she retired on March 3, 1972.

Mr. H. Webb was engaged on December 29, 1970, as a Basket Issuer at Chatham, where he remained until his retirement on January 1, 1972.

Mr. W. R. West commenced on February 12, 1968, as a Kitchen Porter at Buntingford Depot. He was regraded to Shift Cleaner on March 30, 1968, and remained as such until his retirement on February 25, 1972.

Mrs. A. Wheeler was engaged on September 9, 1955, as a Saleswoman at 158 Streatham. She was regraded to Leading Saleswoman on September 7, 1970, and remained in this capacity up to her retirement on December 24, 1971.

Mrs. K. Wheeler commenced on November 30, 1964, as a Branch Domestic Assistant at Brent Street, where she remained until her retirement on November 29, 1971.

Miss K. White was engaged on November 16, 1931, as a Despatch Saleswoman at East Grinstead. On September 30, 1957, she was promoted to Leading Saleswoman and then in March 1969 went on to part-time duties. She remained at East Grinstead until her retirement on January 8, 1972.

Mrs. N. Wiggett was engaged on April 15, 1970, as a part-time Supply Assistant at 68 Croydon, at which branch she remained up to her retirement on December 31, 1971.

Mrs. A. Wonham was engaged on June 6, 1955, as a part-time Supply Assistant at Purley and remained at the same branch until she retired on March 18, 1972.

Mrs. E. Wood commenced on January 16, 1969, as a part-time Supply Assistant at Kentish Town, where she remained until her retirement on January 3, 1972.

Mrs. G. Wood was engaged on September 8, 1965, as a Shop Cleaner at 40/44 Walthamstow and continued working at this branch up to the time she retired on February 26, 1972.

Mrs. E. Worley commenced on October 24, 1967, as a part-time Supply Assistant at 9/11 Croydon. She was transferred to Central Croydon when 9/11 closed and remained there up to her retirement on December 24, 1971.

Mrs. G. Worthington commenced on July 11, 1966, as a part-time Supply Assistant at Farnham and remained at the same branch until her retirement on February 5, 1972.

Mr. C. Yeo commenced with the Company on August 23, 1925, as a Clerk at Head Office. He started his career in the Sales Office and during the ensuing years worked in a number of different departments. At the time of his retirement on March 31, 1972, he was Section Head Central Statistics & Accounts in the Clapham Administration.

Mrs. D. Yeoman commenced on March 25, 1929, as a Cashier at 101 Golders Green. She was promoted to Chief Clerk at Edgware on June 2, 1937, and worked for all of her career in the area North West of London. She was Chief Clerk at Boreham Wood when she retired on March 25, 1972.
Obituaries
We regret to record the death of the following colleagues, and send our sympathy to all relatives.

Miss E. Attfield who retired from 97 Kingston on November 1, 1955, after working there since November 23, 1942, died on November 19, 1971.

Mr. H. C. Batchelor was engaged on July 13, 1920, as a Delivery Lad at Tunbridge Wells and at the time of his retirement on June 18, 1966, was a Senior Leading Butcher at 55 Brighton. Mr. Batchelor died on February 12, 1972.

Mr. A. Battlebury was engaged on June 4, 1963, as a Warehouseman at Dunstable and was promoted to Senior Warehouseman on July 13, 1970. Following a long period of ill health he died on January 12, 1972.

Mr. P. Boddey was engaged on January 29, 1968, as a Clerk at Buntingford Depot, where he remained until his sudden death on January 17, 1972.

Mr. A. Burton commenced on February 21, 1921, as a Poulterer at 3 Golders Green and was a Leading Salesman at Southwark when he retired on June 24, 1954. Mr. Burton died on December 30, 1971.

Mr. F. Collins was engaged on October 21, 1970, as a Basket Issuer at Beeston, at which branch he remained until his sudden death on February 26, 1972.

Mr. W. Courtness joined the Company on November 10, 1924, as a Learner at Blackheath. After working at several branches in this area he went to Winchester in March 1927. On November 9, 1940, he went on National Service and returned to Winchester in March, 1941. He was transferred to 357 Harrow in August, 1949 and remained in the N.W. London area for the rest of his service with the firm. He was a Senior Skilled Tradesman (Prov) at S. Harrow, as relief at Colindale, at the time of his sudden death on February 27, 1972.

Mr. E. Coxon joined the Company on May 17, 1965, as a Warehouseman at Blackfriars. In September 1965 he was regraded to a Checker and transferred to Charlton in February 1970. He became a Driver of Artic Vehicles in July 1971 and remained as such up to the time of his sudden death on February 5, 1972.

Mrs. P. Endacott was engaged on February 3, 1970, as a Cashier at Central Croydon. Following a period of illness of some months duration Mrs. Endacott died on February 10, 1972.

Mr. W. A. Farrant who commenced with the Company on March 19, 1919, and was Manager at Little Wratting when he retired on March 27, 1954, died on December 17, 1971.

Mr. P. Farrell joined the Company on June 16, 1971, as a Tradesman in training (Provisions). He was involved in a car crash in Ireland when he went home for the Christmas holiday and following admission to a Dublin hospital, died on January 2, 1972.

Mr. R. Godwin commenced with the Company on October 17, 1967, as a Senior Trainee Salesman for Worcester. He remained at the same branch and was Produce Manager there up to the time of his sudden death as the result of a road accident on January 16, 1972.

Mr. L. Herringshaw commenced on March 20, 1961, as a Warehouseman at Weybridge and retired on August 1, 1966. He died on January 12, 1972.

Mrs. J. Hirschle commenced on June 18, 1952, as a 2nd Hand in the Factory. She was promoted to 1st Hand in December of the same year, to Charge Hand in May 1953, and to Forewoman on September 7, 1953. Following her admittance to hospital with a heart attack Mrs. Hirschle died on December 1, 1971.

Mr. A. Hollands worked for the Company as a Warehouseman and later a Senior Warehouseman at Seafood from October 25, 1954 until his retirement on May 31, 1971. He died on January 8, 1972.

Mr. C. H. Jones started with the Company on June 23, 1919, as a Leyland Driver and retired from Saffron Walden on July 1, 1955. Mr. Jones died on November 26, 1971.

Mr. A. Kent commenced on May 6, 1940, as a Roundsman at St. Albans. Following his period of National Service from October 17, 1940, to September 24, 1945, he returned to his old branch. In April 1949, he went on to the butchery side of the business, was made a Leading Butcher in November 1960, and a Senior Leading Butcher in November 1964. Following a long illness Mr. Kent died on February 25, 1972.

Mr. W. S. Little commenced with the Company on September 1, 1947, as a fully skilled Painter. Following a long period of illness he accepted early retirement on October 29, 1971. Mr. Little died on November 14, 1971.

Mr. W. J. Munnery started with the Company on March 18, 1912, and at the time of his retirement on October 31, 1954, was a Manager in the Ilford area. He died on November 21, 1971.

Mrs. P. Needham was engaged on November 6, 1967, as a part time Cashier at Boreham Wood. On July 22, 1968, she was appointed Branch Security Operator, a position she retained for the rest of her service with the Company. Following a lengthy period of illness Mrs. Needham died on December 27, 1971.
Mr. W. Owen commenced on November 18, 1971, as a part time Basket Issuer at Leamington Spa, at which branch he remained until his sudden death on December 23, 1971.

Mr. A. Plaw was engaged on July 31, 1933, as a Roundsman at Esher. With the cessation of the delivery trade he became for a time a Catering Assistant and then in April 1959, a Butcher. He was a Senior Leading Butcher at Walton when he retired on February 7, 1970. Mr. Plaw died on February 21, 1972.

Mr. W. G. Richardson commenced on February 11, 1929, as a Learner at 21 Epsom. He was a Senior Leading Salesman at Leatherhead when in November 1970, he was transferred, because of ill health, to a sedentary job at Dorking and accepted an early retirement on April 3, 1971. He died on February 15, 1972.

Mr. E. Rogers was engaged on February 3, 1958, as a Senior Trainee Salesman at 179 Walthamstow. He was transferred to Forest Gate as a Senior Leading Salesman in January 1964, and to Hoe Street in April 1964. He was appointed Assistant Manager on May 30, 1966, and during the next few years worked at Islington, Muswell Hill and Paddington. He had been appointed deputy manager at Muswell Hill just prior to his sudden death, following a heart attack on January 18, 1972.

Mrs. E. Rowe started on August 31, 1959, as a part time Saleswoman at Ruislip. With the advent of self-service in 1968 she was transferred to the new branch at Ruislip and regraded to a part time Supply Assistant. She was taken ill on January 31, 1972, admitted to hospital and died on February 4, 1972.

Miss S. Sales was engaged on July 21, 1970, as a Junior Trainee Supply Assistant at 3 Brighton. On November 10, 1970, she was transferred to Haywards Heath as a Supply Assistant. When the self-service store opened she was transferred there. Miss Sales was admitted to hospital at the beginning of November 1971 and died on December 19, 1971.

Miss W. Shilling joined the Company on November 18, 1929, as a Clerk at Head Office. She spent all of her career in various H.O. Depts and at the time of her retirement was working in the Chief Cashiers Office at Streatham. Miss Shilling had been in poor health for some time, and died on February 19, 1972.

Mrs. F. M. Smith commenced with the Company on September 12, 1956, as a part-time Supply Assistant at Putney and was regraded to a part-time Saleswoman on May 16, 1960. Following a long period of illness Mrs. Smith died on January 29, 1972.

Mr. W. Suttie joined the Company, ex Coppens, on January 3, 1955, as a Painter in the Works Dept. Following a long period of illness Mr. Suttie died on March 7, 1972.

Mr. P. Taverner was engaged on November 2, 1958, as a Warehouseman at Hemel Hempstead and continued working at this branch until his retirement on October 1, 1970. He died on January 6, 1972.

Mrs. J. Warner commenced on December 8, 1970, as a Supply Assistant at 3 Brighton, where she remained until her sudden death on January 16, 1972.

Mr. F. Waterman commenced with the Company on May 22, 1923 and worked at Head Office until April 17, 1965, when due to ill health he accepted an early retirement. Mr. Waterman died on January 29, 1972.

Mr. J. F. Williamson joined the Company on October 21, 1912, as a Learner at 114 Ilford, was later transferred to Union Street and retired from there on September 1, 1946. Mr. Williamson died on October 6, 1971.

Mr. C. Wilshere joined the Company in 1908, was appointed Manager in April 1941, and managed several branches in the East London area up to his retirement on November 1, 1947. He died on January 8, 1972.

Mr. G. T. Wilson was engaged on January 8, 1908, as a Painter in the Works Dept. and retired on September 27, 1946. He died on January 26, 1972.

Mrs. J. Woods was re-engaged on September 30, 1957, as a part-time Saleswoman at Muswell Hill, having previously worked for the Company as a Saleswoman and subsequently Leading Saleswoman at the same branch for nearly six years. In May 1966 she was regraded to part-time Supply Assistant at Muswell Hill self-service store and in October 1967, to part time Cashier. Mrs. Woods died in hospital on January 27, 1972, following a road accident the previous day.
Our cover picture shows two of the giant letters from Bretton facade. The background is of white moulded panels. The photograph was taken as the sun shone parallel to the front.

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Following the success of last year's efforts to communicate the annual results to the company a similar operation was mounted this year. As usual Senior Managers were first to receive the good news, then on the afternoon of Monday, June 5, 460 “middle management” gathered at The Mermaid Theatre, to hear from the Chairman and be filmed at the same time. During the Chairman’s talk a short film about the Bretton opening was shown, but this was not included in the recording. Finally the other directors joined Mr JD on stage to answer questions from the audience (left). Afterwards everyone streamed across Blackfriars Bridge to the new Staff Restaurant in Stamford House (see over the page) where ample JS wine and an excellent buffet was waiting for them. The following day the video recordings were shown at several places. There was a session at the old Blackfriars canteen but the main ones came right to Stamford house on the 4th and 1st floors. There were two showings each at Streatham and Clapham, ten at Buntingford, nine each at Charlton and Basingstoke,
Arnold

Arnold is to the north of Nottingham what Beeston is to the south, though it has some more interesting associations. Arnold is on the fringes of the South Nottingham coalfield and therefore in D. H. Lawrence country and not too far, either, from Sillitoe's Saturday Night and Sunday Morning. Sherwood Forest stretches north from about here and Robin Hood is never far away.

Outside, our branch Manager J. Alvin and his merry men pose for the Journal. He is in the front. The others are, left to right, C. King, Asst. Meat Manager; R. Thompson, Grocery Manager; Mrs. S. Mitchell, Chief Clerk; A. Brown, Meat Manager; Mrs. J. Keating, Chief Cashier; F. Piper, Asst. Grocery Manager; J. Old, Deputy Manager; R. Gowers, Provisions Manager and Mrs. P. Latimer, Branch Personnel Officer.

The branch opened on March 21. It is an individual JS development with a car park on the roof for 90 cars, and lifts directly to the shop floor. It is small by current standards at 10,800 sq. feet and there are 11 checkouts.