# JSJOURNAL JOURNAL



#### SJOURNAL

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#### Cover story

Soldiers from the Polka Children's theatre production of The Snow Queen — see pages 8/9.



#### FRONTLINE

Christmas is coming, the Jour-

nal's getting fat.

Happy birthday to us! Life begins at 40 and on this, the *Journal's* 40th birthday, we hope you think we're looking good. For the centre eight pages we go back in time with pages of the first ever Journal reproduced for you to enjoy. Read for your-selves how the Journal was introduced to its readers in December 1946 and see how times have changed. What about the Housekeeping Diary's intro-- 'We think perhaps your wife will be interested in this page. Why not take it home and ask her?

Archivist Bridget Williams looks back over our 40 year history - pages 14/15.

#### Win a partridge or a pear tree

IN THE WEEKS before Christmas, Homebase are running a free prize draw for their cus-tomers. Sixty winners will receive a luxury hamper, valued at over £100, from Partridge's of Sloane Street. For 600 runners up there will be a prize of a Homebase pear tree. Prizes will be distributed evenly - each of the 30 Homebase stores will be

allocated two hampers and 20 pear trees.

Entry forms for the draw are incorporated in the colourful Homebase Christmas leaflet. These are available from all Homebase stores, selected JS branches and Homebase advertising department.

The competition is open to all JS staff excluding Homebase.

Left: the Homebase Christmas leaflet. Right: One of the Partridges Christmas Hampers.

#### New appointments for the New Year

TWO NEW faces to appear not only in the Journal but also before consumer groups and schools are the latest additions to the JS home economist speaker service.

Rosemary Hubbard is based in Worcester and has been serving the Midlands area since September.

Kathy Potts, whose ap-

pointment is effective from January 1 will cover south Hert-fordshire and West London and Reading.

The new home economists met the rest of the team at the half year meeting in November.

Presentations were given on a variety of topics ranging from the training department to the new J range of cosmetics.



**Rosemary Hubbard** 



**Kathy Potts** 



Mike Powell

TWO NEW appointments have been made as a result of the growth in scope of company

Mike Powell has been made distribution and data controller with overall responsibility for corporate master data in addition to his former responsibilities for distribution planning and control functions. He continues to report to David Quarmby.

Ted Glendinning becomes senior data control manager, reporting to Mike Powell. As the focus for corporate master data,



**Ted Glendinning** 

he combines his current work on central systems implementation with responsibility for Les Parker's group on other central systems.

Announcing the changes, managing director Sir Roy Griffiths, said: 'It is increasingly important to manage and control the corporate master data effectively. It is equally important to co-ordinate this with the running of the central ordering distribution control and depot replenishment systems. changes will provide a single corporate focus for this activity.

1946 was a year in which the first television licence had been issued at £2. Scrabble hit the games market after initially being turned down by games manufacturers who considered it too dull to sell. The first vinylite record had been produced and nylon stockings were launched in Britain in December.

The war was over but the impact was still being felt everywhere. The introductory *Journal* is filled with references to emergency measures: in 'Hubby does the shopping' the 'Fuel Controller' smacks of George Orwell's '1984'. It makes us understand how post war Britain inspired his book.

The recipe for Christmas Pudding still calls for dried eggs, and 'Personnel Problems' include arrangements for men returning from National Service.

The SSA will be celebrating its 40th birthday in 1987 and will be marking the year with extra offers and prizes for members. In January 40 holidays will be offered at just £40 each. Veterans will also be allocated 40 holidays.

Watch the January issue of the SSA news for details.

If anyone has more ideas on the 40 year theme contact the SSA.

On the subject of give-aways the *Journal* is giving away a Christmas present in the shape of a calendar inside your copy

and with it goes a wish HAPPY CHRISTMAS FROM THE JOURNAL



# Interim results delight the City

ON NOVEMBER 11 JS surprised its City followers by announcing profits for the 28 weeks to October 4, 1986 up by a full third on the same period last year. This exceeded City forecasts, even after expectations had been raised by Tesco's good half year results published a fortnight earlier.

The profit increase of 33.7 per cent was the largest for five years and was based on strong performance throughout the group. In JS itself the outstanding feature was productivity (or sales generated per employee, after adjusting for inflation). This continued its strong rise and increased by five per cent over the same period last year. The company is seeing the benefits of its investment in scanning and branch computers coming

through, and the greater efficiency they have allowed is reflected in the productivity increase.

At the half year 65 stores had scanners, a number which will increase to 92 by the end of the year.

The other main features of the period were JS's price competitiveness, which was further strengthened against the major competitors, and the successful opening of seven new stores,



#### Message from the chairman

I welcome the opportunity of sending all staff, all veterans, and their families, my best wishes for a very happy Christmas and good health and happiness in the New Year.

averaging 29,000 square feet of selling space each. New stores contributed sales performances above expectations.

Elsewhere in the group Homebase increased its sales by 27 per cent and its profit by 31 per cent to £2.1 million. Five Homebases will open in the year bringing the total number to 33. A new distribution centre is to be opened near Northampton, which will improve long term profitability.

There were good advances in JS's associate companies (which are owned jointly by JS and others). SavaCentre benefited from a good profit performance at Edinburgh, which is its most recent opening. The next SavaCentre will be built at Merton in South London — planning permission was received on the day after these interim results were announced.

Shaw's, our US associate increased its sales area by a full 12 per cent over the half year, opening four new stores to bring its total to 47. Profits were held back by pre-opening costs but a rise of five per cent over the same period last year was still achieved.

#### 'Industry in schools' award

A 'Learning from Industry' project has enabled many teachers to work with industrialists to produce new classroom materials.

In October, Satro (Science and Technology Regional Organisation) presented awards to ten schools and the companies involved with them. The award provided £250 for each school to continue its project. JS received an award for its work with Bowes Lyon High School in Hertfordshire. The project was 'mathematics in the retail trade' — curriculum material specifically for low attainers which demonstrates the use of mathematics in the supermarket.

JS will match Satro's award and present the school with a further £250.

#### **BRANCH OPENING**







#### WARWICK

Opening date: 25 November 1986 Address: Saltisford, Warwick

Opened by: Chairman, Sir John Sainsbury

Manager: Gary Bradbury Staff: 177 (162 new jobs) Sales area: 27,000 sq ft Car park: 397 spaces



## WARWICK

The historic town of Warwick boasts a new attraction. Alongside the ancient castle and contemporary university, stands the new supermarket offering a traditional service with a modern approach.



- 1. Chairman, Sir John Sainsbury (left) and assistant managing director, Joe Barnes, meet staff before the store opens.
- 2. Cameras were in store to film a new company video.
- 3. Eyes down for a last minute briefing.
- 4. Local dignitaries were escorted round the store by Northern area director, Tom Haynes (second from left).
- 5. Manager, Gary Bradbury (left) with his deputy, David Beese.
- 6. Welcoming lights from the newest store in town.



#### Apple of the judges' eye

JS dessert and cooking apples at Tonbridge have been judged the best on sale in the area's supermarkets.

The annual Marden Fruit Show is Europe's premier event of its kind. One aspect of the show — The Top Ten Retailer Class — involves judges from the Women's Farming Union shopping incognito and selecting fruit from over 20 shops in the region.

Judges selected English Bramleys and English Spartan apples from Tonbridge store and they went on to win top certificates in the supermarket section.

Proud produce manager, Brian Molting, said: 'It's a great boost for the department, for the shop and for the company.'

The apples were judged on their colour and finish, freedom from disease and pests and freedom from bruises and damage.

East Grinstead has also picked up an award from the Women's Farming Union. The store was one of the retailers chosen for its high consistent quality of fruit.

Left: Brian Molting, produce manager with certificates.



#### Prince among potatoes

THE OBSERVER RECENTLY ran a small article on the Pink Fir Apple Potato which has recently appeared on JS shelves and cannot be found in any other supermarket. The Observer heard about the 'JS Potato Sensory Evaluation Panel' and asked 'what do they do, stroke their tubers?'

Alex Payce-Drury, potato buyer, revealed that the panel gives its tubers more than a quick stroke.

'The panel, which has been in existence since 1984, consists of around ten people from the buying, technical and home economics departments. Every season we select from hundreds, about a dozen potato varieties which go forward for a full evaluation. Potatoes are tasted chipped, boiled and baked. We judge amongst other things on appearance, texture, flavour and cookability.'

Says Alex: 'The Pink Fir is a very old variety, dating back to Victorian times, today it is grown in the main by small market gardeners and in home allotments. When it came before the panel we jumped on it immediately.'

The characteristics of the Pink Fir Apple make it quite unique amongst potatoes. It is oddly shaped, has a nutty flavour, thin skin and firm yellow flesh. It is at its best when boiled in its skin and then eaten cold.

# Miss World's flying visits to stores

MISS WORLD was busy completing her public appearances before handing over her crown to the new Miss World when she popped into three SavaCentres to promote Icelandic Spring Water.

Hofi Karlsdottir of Iceland,

Hofi Karlsdottir of Iceland, seen here at Hempstead, also visited Calcot and Edinburgh on October 30 and 31. Tens One Rope Briss One

#### Full power to the JS computer





Top: An early breakfast in Stamford House restaurant. Above: The battery store.

THERE'LL BE NO 'big bang' at JS thanks to the installation in Rennie House basement of a 500 KVA Uninterrupted Power Supply (UPS) to the main frame computer.

computer.

UPS smoothes the electrical mains supplied to the computer and continues to supply power even when the incoming supply is disconnected. Power comes from a large bank of batteries and stand-by diesel generators.

On Sunday November 2 at 5 am, head office engineer, Ken Comte, two engineering supervisors, Mike Finch and Colin Smith, and seven head office electricians witnessed the connection and testing of the new system.

All ran according to plan, timing was spot on and the computer, backed up by UPS, was back on line at 9.30 am.
Said Ken Comte: '1t was

Said Ken Comte: 'It was important for us to further our knowledge of this complex system and we are now installing UPS at Stevenage data centre.

#### NEW PRODUCTS



#### presents no problem





TO FILL CHRISTMAS stockings to the brim, JS has a sackful of goodies for all the family.

Get scrubbed up with the new bathtime accessories. There are many novelty soaps including: Snowman, Teddy, Hippo, Honey and Shell. Put animals in the bath — there's a Dolphin and a Walrus bubble bath.

Country Garden and Oriental Garden are two new fragrances and items include Soaps, Drawer Liners and Sachets, Talc and gift sets. Prices for these bathroom items range from 49p to £1.99.

To satisfy a sweet tooth, give one of JS's chocolate or biscuit selections. And there's a wide range to choose from: Lebkuchen — traditional German Christmas biscuits; Chocolate Wafer Selection; two Assorted Biscuit Tins, one including cream and jam biscuits; various shortbread selections and a Savoury Wafer Assortment. Biscuit lines cost from 75p to £2.59.

Chocolate makes ideal gifts and this year's range includes: Liqueur Batons filled with Cognac, Kirsch or Cointreau; Family Selection and Milk or Plain Selections. Prices range from 95p to £2.75.

The Primer collection is the latest addition to the children's book range. Babies to toddlers will enjoy the additions to the Board book series (75p). New ranges include 'Animals' and 'Opposites'. Primers Concertinas (85p) are novel books with nursery rhymes and everyday themes.

Three to five year olds are not forgotten — Concept books (85p) introduce basic subjects such as 'ABC' and 'Colours'. Also for this age group is the 'My First Book of ...' range

including 'Numbers' and 'Words'. Especially for the festive season are two delightful books — 'Teddy's Christmas' and 'A Bad Start for Father Christmas' (£1.45 each). They will enchant children of all ages.

Send a JS Christmas Card. This year's collection includes traditional, modern, novelty, religious and charity cards. Available in various quantities from packs of four to a box of 36, the cards cost from 75p to £1.99 a pack.

Keep up to date with a JS Diary (£1.99) featuring menus of the month or calendar — Slimline (£1.25) or Floral (£1.99 or £1.45).

JS has four varieties of Christmas Pudding (£1.10 — £3.95, various weights) including Traditional and Luxury versions. They are free from all artificial colours and give microwave instructions. To make them even tastier, add a topping of Brandy Butter (95p, 6 oz) or Double Cream with Brandy (89p, 5 fl oz).

For the perfect Christmas, JS has the perfect crackers. This year, there are three new designs of the 12 inch six pack version: Striking Gold (£6.99); Pastel Pink and Blue (£8.99) and Rich Chocolate (£6.99). Other crackers including Traditional, Luxury and Deluxe cost from £1.29 to £9.99.

There are a wide variety of new design gift wraps. Sets are available in rolls or flat wrap, with or without bows and tags. Prices range from 49p (Super Quality Gift Wrap) to £2.45 (Luxury Multi-gift Pack with two rolls, tags, ribbon and bows).

TO PROVIDE nutritional information and clarify the differences between each product, the packaging of the JS margarine and lard range has been re-designed. In addition, three products have been renamed: JS Blue Label becomes JS Margarine; JS Soft Blue Label becomes JS Soft Margarine and JS Green Label will be JS Luxury Soft Margarine.



## GOOD ART COS

WHEN THE Polka Children's Theatre performs The Snow Queen this Christmas children will be jumping up and down in seats which are cheaper thanks

Polka is just one of the many arts groups supported by JS as part of its Arts Sponsorship Programme launched in 1981.

The programme encompasses national and local arts. There's even an 'own label' arts event in the shape of the Sainsbury's Choir of the Year Competition established in 1984.

The mainstream groups — Polka, Sadlers Wells Royal Ballet and Kent Opera - are sponsored at home and on tour in the form of subsidised tickets. This means that more people of all ages are given the opportunity to enjoy opera, ballet and theatre.

Hand in hand with these major donations there has developed the local arts sponsorship programme.

Diane Trembath is deputy

head of public relations. She looks after local arts spon-sorship and explains the type of local events JS likes to sponsor: These tend to be one-off events such as local arts festivals and concerts. We like to support events in places where we are opening a new store, for instance there's an International Cele-brity Concert Series running at the University of Warwick. We'll be sponsoring a recital by Dame Janet Baker as part of that series in February. It will be particularly appropriate as the new store opened in November. 'We receive thousands of

letters a year requesting sponsorship and it's difficult sometimes to say no, but we just can't accommodate everyone. We try to ensure a wide geographical spread and a good variety in the type of event and the size.

It need not necessarily be an established programme or a famous artist but we do need to satisfy ourselves that the event

will be popular and well run.'

Some marriages are made in heaven and some arts sponsorships seem destined to be. One particularly happy partnership is explained by Diane:

'We were looking at the Chel-tenham Literature Festival and I had recently read Wendy Cope's collection of poetry entitled "Making Cocoa for Kingsley Amis". I loved it and I wasn't alone. It struck me that her reading of the works at the Festival would be very popular and ideal for sponsorship by JS. At this time an interview with Wendy appeared in the Sunday Times Magazine and there she was extolling the virtues of her local Sainsbury's ... and that interview took place long before we came on the scene!'

Sometimes projects are suggested by stores and Diane, pictured right with files on local arts events, always welcomes ideas. In Redhill JS sponsored an art exhibition in the shopping centre at the suggestion of the branch manager.

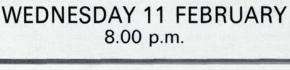
From poetry readings in Cheltenham to acting projects for young people in Liverpool, the JS sponsorship programme encompasses events in all JS trading areas and many involve young people.

JS is acknowledged as one of the country's leading patrons of the arts and has received awards in 1981, 1983 and 1985 by the Association for Business Sponsorship for the Arts.

IN 1976 business spent £0.6 million on arts sponsorship and today the figure is £20-25

Business sponsorship of the arts is the fastest growing form of sponsorship although still poor in relation to sports sponsorship which, in 1984, stood at £112 million.







million per annum.

DAME JANET BAKER, Celebrity Recital Sponsored by SAINSBURY'S







FOR TWO YEARS JS has sponsored the Contemporary Art Society's art market which

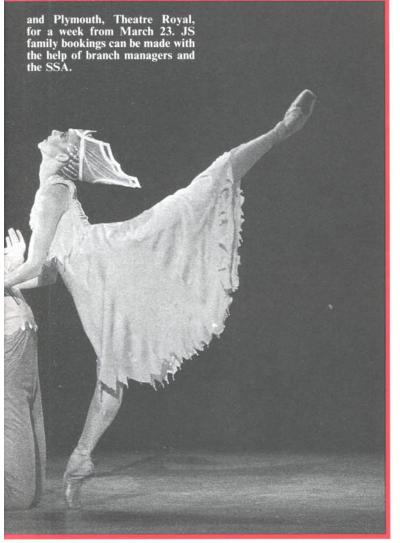
takes place at Smiths Galleries in Covent Garden over four days. This year there were 600 works by Britain's best living artists at prices from £60.

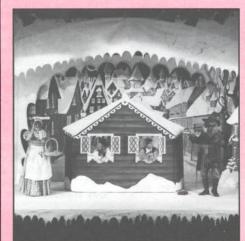
artists at prices from £60.

The *Observer* featured pictures from the sale before the event in November and said:

'It is still possible to buy original works of art even if you don't have truck loads of spare cash. Good modern paintings, drawings and sculpture at bargain prices can be found at the Contemporary Art Society's unintimidating annual sale.

'... In an atmosphere as informal as a supermarket (suitably, the do is sponsored by Sainsbury's), you can browse among a tempting and varied selection ... if you decide to buy one you can take your purchase home with you there and then.'



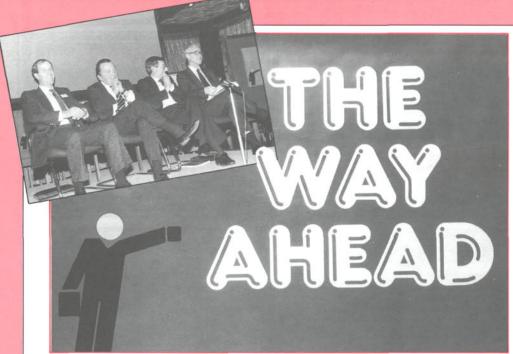




PICTURED HERE are scenes from Polka Children's Theatre's production of the Snow Queen which will be running at the theatre in Wimbledon until January 31.

As Polka says: 'This is a fairytale of the frozen north for everyone of six to 106.'

For details of performance times or to book tickets call the box office on 543 4888 or 0363.





Before the conference began there was a dinner dance on the Saturday evening at Fanham's Hall. It was attended by Homebase staff from all over the company.

OW TO MOVE forward. How to get ahead. The theme of the first residential Homebase branch managers' conference was 'the way ahead'.

General manager, Dennis Males, said in welcoming delegates to Fanhams Hall: 'We shall seek to make positive plans to meet our objectives over the next three years, which are to double the number of stores, treble the sales and quadruple the profits.

The conference took place over two days November 25 and 26 — and included and included presentations as well as syndicate discussions between the managers themselves.

At the conference dinner Jacques Dopchie, deputy chairman of Homebase's Belgian partner, GB-INNO-BM, looked back over the successful partnership and proposed a toast to the company.

The president of America's most successful DIY retail company — Hechinger's — gave delegates a taste of 'the American scene'. John Hechinger showed a video which had delegates chuckling at the US lumber business's 'subtle' approach to advertising. Hechinger's is a quieter voice amidst the shouted statements with a more gentle 'There's No Place Like Hechinger's!' Now where have we heard that before? It was a surprise to both Hechinger and Homebase, who have a great deal in common, to discover they had chosen the same slogan!

Homebase chairman, Gurth Hoyer Millar, had the final word of the successful conference. He thanked delegates for their hard work: 'We have great faith in you and we look forward to the future with confidence.



Top left: L to r — Anthony Rees, marketing director; Gurth Hoyer Millar, chairman; Tom Vyner, director and Dennis Males, general manager. Above: Jacques Dopchie proposes a toast to the partnership.



Gurth Hoyer Millar with manager of the new Crayford Homebase, Richard Olliffe.



Meanwhile, elsewhere at Fanhams Hall a reminder of what the business is all about. Renovation, repair and decoration continued at the hall as the selling of paint and brushes was discussed under its roof.



discussion.

# J+S JOURNAL

Vol. I

December 1946

No. I



#### The Sainsbury House Magazine

Vol. I December 1946 No. 1

#### By Way of Introduction

WE are pleased to be able to offer for your approval the first number of The J. S. JOURNAL the SAINSBURY HOUSE MAGAZINE.

By way of introduction we should like to set forth some of the aims and objectives at which we are striving. Firstly, we are endeavouring to produce a common link between the Blackfriars and Branch folk—which we hope will assist in the mutual understanding of each others' problems — of the other chap's point of view—if we do nothing more we shan't be doing too badly. Secondly, we hope to publicise the activities of the Staff Association and its various functions. and by so doing, lend a hand in its continued success. Thirdly, to provide intelligent and entertaining reading which we will do our very best to make of general interest to everybody.

Copy No. 1 is rather in the nature of an "austerity" edition. We hope, as restrictions relax, to be able to improve both quality and quantity and are aiming at a monthly edition eventually, although in the early stages we shall probably satisfy ourselves with a publication every other month.

The Directors have decided that the whole cost will be borne by the Firm and all copies will, therefore, be free, although as already inferred, in the early stages at least, there will not, unfortunately, be a copy for everybody.

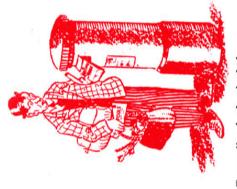
Finally, we point out that the continued existence and prosperity of this magazine will depend on your support. We shall expect your criticisms, views, and suggestions. Articles, or suggestions for articles, photographs, comments, and in fact anything which you think may be of interest, will be most welcome. We hope, also, to be able to publish a limited amount of correspondence.

Bearing all this in mind we hope you will enjoy COPY NO. 1—we look forward to your comments.

As the publication of this first number so nearly coincides with Christmas may we wish all readers the compliments of the Season.

## Shopping does the Inbbi





I HAD had a beastly cold for days; the Fuel Controller had asked that we should exercise care in the use of fuel, and although I looked longingly at the few shining lumps in the coal bunker, I did not feel justified in the table, having drawn the cosiest armchair up to it at such an angle that moment. "Are you doing anything important, dear," I ventured at last. "Important!" exclaimed George in a voice both reproachful and hurt. "Of course I am. It's my Littlewoods coupon." "Oh," I said sadly, "I was going to ask if you would call at the Grocers and get my shopping." George looked up with mild interest, "Are you ill or anything?" "Well, my cold seems to be getting worse and I hardly think it would be wise for taking the risk of curing my cold now, when I might need that extra knob for curing an attack of pneumonia later on. George sat opposite me at no one could possibly pass. He was sucking the end of his pencil, turning over pages of various newspapers and entering mysterious markings on a sniffed or tried to suppress a cough that threatened to strangle me at any me to stand in queues," I wheedled, "it would be such a help." George sighed resignedly and said "O.K. Give me the money; the postal order sheet of ruled paper and giving me reproachful glances every time I for last week's pool has just about cleared me out."

go out. I heard him at the front door and called out frantically, "Don't forget the ration books, dear—and you must take some newspapers in case wallet, and, not even stopping to put on an overcoat and hat, prepared to stuffed them into various pockets, picked up the £1 note and put it into his I handed over a £1 note and George gathered all his papers together,

you see some fish."

George returned to the sitting-room. "Ration books? Good heavens, what do I have to do with those?" I replied, "I have written a list, it's you have in your pockets for wrapping fish, etc., in." I thought George was going to have an apoplectic fit. "Do you realise," he said sternly, casually suggest I should use my precious newspapers for wrapping fish." and "-this was an afterthought-" you could use some of those newspapers that one day we shall have a maid to do all this shopping, yet you quite I could think of no suitable reply as the thought of a fortune being thrown with the books-all you have to do is to hand the books to the assistants. They will mark the coupons and take out those which have to be cut out "that those newspapers are the only guide I have to winning a fortune and away owing to my carelessness was just beyond me. was going to have an apoplectic fit.

George, and the cat decided to sit on the hard kitchen chair that had been Once more George sallied forth. I made myself a cup of tea and really gave way to the weariness I felt and sat in the armchair, lately vacated by

I must have dozed, for some time later I was awakened by George who was shaking me and saying, "Well, I never, here you are asleep and I am frozen to the marrow standing in queues and worn out asking for everything that appears to have disappeared from the shops in 1939.

the envelope containing the ration books to the assistant. She said 'Is "Got everything! I thought I would call in at the Post Office and complete my football coupon and post it while I was out. When I got to Pearksburys I handed this a diplomat's card, sir? You have been to a lot of places. I said, 'No, Office because I do not know the rations on this card.' She walked off and soon returned with the Manager, who with a grin on his face said, 'I'm sorry, sir, but haven't you made a mistake,' and handed the envelope back must have posted the ration books. If only I hadn't had to do this beastly shopping I might have won £10,000 at least. I had it all worked out and was using a wonderful system a chap in the office had told me about; it She then replied, 'I'll have to ask the Manager to telephone our Head it isn't and I can't see how it matters to you where I have or have not been." to me. To my surprise it was my football coupon and I can only think I couldn't fail." "And what about the rations?" I asked ominously. "Have you got everything I wanted ?" I asked sleepily.

fortune, and it's as good as in your pocket, my girl, we can go to a hotel and shan't need to worry about ration books." It was no use trying to George looked glum for a moment, then brightened considerably and said, "What a good thing I can still send the coupon off. When I win this explain that even then we should want ration books, so I just sighed audibly and decided to 'phone mother.

George did not win a fortune that week—he says it's because I confused him, trying to make him understand all about bits of paper in a stupid book. Perhaps when I understand football pools he will begin to understand my household problems. In any case, I know there was one home, but two aways that week-end.



# FORTY Y IS JOURNAL TH

'WE ARE PLEASED to be able to offer for your approval the first number of the *JS Journal* the Sainsbury House Magazine.'

So began issue number one, and forty years on we too are pleased to offer you a reproduction of that first issue, and to celebrate our admission to the select ranks of the 40 year club!

In 1946 Sainsbury's brown label tea cost 8½d per quarter, and granulated sugar was 5d a pound, but with the war having ended only 16 months earlier, rationing and austerity were still very much in evidence. Paper shortages made it difficult for the *JS Journal* to keep up regular publication in the early months, and the hope was simply expressed to be able to improve both quality and quantity . . . as restrictions relax.'

The December 1946 issue was followed by three in 1947, a year's gap, and then a re-launch in late 1949. The optimism of this new initiative was infectious: 'We firmly believe that a successful house magazine can be of tremendous value in promoting mutual confidence and understanding between management and staff... we hope you will enjoy the new series.'

Early issues contained many of the aspects of JS life which the *Journal* retains today — news about retirements, promotions and staff events, reports of social activities and competitions of various types, but there were many different items too — for a short while there was a women's page, which carried items on novel sandwich fillings ('have you tried cheese and orange marmalade?') advice on the best use of rationing points, and even prizes for 'happy baby' photographs!

Another regular item was devoted to news of staff on National Service, while a particularly ambitious item was the 'information service' offered on 'any social, literary or civic matter' in the late 1940s.

Wartime restrictions gradually eased, and this helped the JS Journal to become more sophisticated, particularly in its use of illustrations. In November 1952 the glossy-paged 'pocket' sized JS Journal replaced the first format. The range of issues covered grew wider with features on such subjects as 'Denmark as a Food Producer'; the causes of the current meat shortages; and 'Productivity and the Retail Trade'. History often figured in the Journal's pages, with articles on such matters as 'Shoppe Signes', and the history of margarine, followed later by an occasional series called 'Down Memory Lane' which was an early forerunner of the regular Archives page.

The pocket sized *Journals*, although popular, were limited in scope for adventurous photography, and so in 1958 the *Journal* 



grew to almost twice the size. The second *Journal* of the new series featured a study in photographs of the old Drury Lane branch, the first JS branch which closed in November of that year. The photographs were credited to one Tony Armstrong Jones, who continued to take photographs for the *JS Journal*, until as Lord Snowdon, he was summoned to higher things!

Throughout the 1960s the JS Journal remained in this format, but became steadily more packed with information about JS's expansion: new branches, new products; depot developments, while still finding space

to squeeze in news of staff events and parties and features on such widely differing subjects as the new weights and measures act of 1963, 'Growing Rice the Modern Way' and 'How to Get the Best Out of Hotels and Restaurants at Home and Abroad.'

By 1973, when Brown Label tea cost 6p a quarter and sugar was 8½p for 2lbs (a year later the sugar crisis duly reported by the JS Journal took it to 20p for 2lbs) the old format seemed a little stuffy and a brand new style of Journal was launched to coincide with the 1973 year end results. By this time the Journal was reaching a staff of over

# EARS ON







31,000, and the need to spread the company's news through an attractive *Journal* was greater than ever. The tabloid *Journal* allowed more room for eye-catching headlines, for tables and diagrams to explain the major issues of the day, including branch openings, the new profit sharing arrangement (June 1974), and most importantly the impact of the company's public flotation in the August 1973 issue.

Although the *Journal* had always sought reader participation and letters to the editor, the new style format helped to encourage a more popular 'feel', and the letters pages

were packed with correspondence on everything from bacon joints to personal reminiscences. Nonetheless the *Journal* still had helpful advice to offer: 'letters need to be topical and deal with a subject that has a wide appeal throughout the company. It also helps if they are short . . . and not likely to land anyone in court for libel'!

The present format dates from April 1976, and although carrying many of the good points of the earliest issues such as staff news and business information, it is also able to be more forward-looking about company developments than in the dark days of the post

war years. Colour, introduced in December 1984, has now become a regular feature of its pages. The succession of awards won by the *Journal* together with the favourable comments it receives is evidence that the *Journal* is at least approaching the goals of that first issue — to produce a common link between the different areas of the company and to provide intelligent and entertaining reading of general interest to everybody.

And as for the future . . . well they say life begins at 40!

By Bridget Williams, company archivist.

Photograph by courtesy of ILFORD LTD.



Mass miniature X-ray-the passport photograph to Health.

A Health Section plays a

vital part in modern personnel

nanagement. Besides adminis-

tering the Sick Scheme and

right—chest flat against the plate—shoulders forward—hold your . . . Stand here please, that's breath for a second, that's it-next please." And that's all there is to it; in a matter of seconds you have been X-rayed—a numbered miniature photograph on a film about the size of a postage stamp has been made of your chest, lungs and heart. here's certainly nothing frightful about it.

the J.S. Health Section exercises

arranging medical examinations,

a careful follow-up of the health of individual employees. Also, by a careful analysis of reasons

for absence, considerable guidance is given to the management on the incidence of particular

a mobile apparatus was produced which was capable of selves. The advantages over the normal method were soon found to from town to town—only a few seconds' time is taken up and it is Research Council decided to enquire graphy and after considerable rephotographing large numbers of people in a very short time and with advantages more closely concern the subjects themselves—the centre can be moved no more tiring or trying than having During the war years the Medical into the possibility of mass radioittle or no inconvenience to thembe many-some technical-cheapan ordinary photograph taken. speed. Other search ness,

forms of illness and their relation

followed within the firm. Pre-

ventive measures, such as improving working conditions or

with the various occupations

transferring staff to more suitable

work, are thus made practicable.

expert can study the magnified negative—at length if needs be. In graph will show such a condition the vast majority of cases nothing out of the ordinary is brought to there, a condition requiring treatment is found. The X-ray photoexternal symptoms, thereby making ong before it becomes apparent by treatment many times more simple, light, but occasionally, here and and cure much more probable. The benefits are obvious.

repeat examination, the previous doubt having arisen from technical

cent.-may be found to have X-ray

appearances suspicious of abnor-mality and will be asked for a private medical interview. Finally perhaps 1 per cent. will be found to have chest trouble requiring observa-

causes. The remainder—say 2 per

se found to be normal after this

photograph. Of these over half will

neither is it a cure-it is merely a The X-ray photograph, obviously in the same way as one pays should have a routine check up at hoped that in the not too far distant a routine visit to the dentist, one future a yearly visit will be regarded means of diagnosis and therefore, is in no way a preventive measure, an X-ray centre-although quite so frequently perhaps. as the normal practice.

To give you some idea of the statistics of the scheme, the London clinic gave us the following infor-

X-rayed, 95% hear no more. 5% are asked to attend the centre again for a further test which usually takes the form of a full-size X-ray In round figures, of 100 subjects

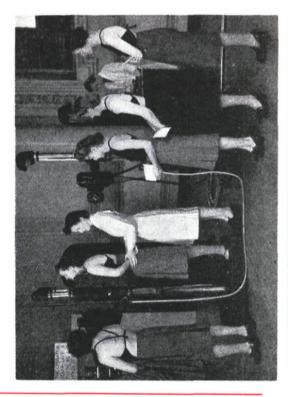
prospect of cure than if he or she had waited until the disease had been discovered in the normal

torium. Even those requiring active

tion at work, or treatment at a sanatreatment will have a far better

50% came forward as volunteers cras area-which covers Hampstead come forward with nearly 100% A mobile clinic recently visited Catford and Lewisham district and among our staff in that district -a very good start. In the St. Panbranches and district—where a mobile apparatus will shortly be visiting, several branches have already volunteers—an even more encouraging result.

This then is the case for mass miniature X-ray - "The passport photograph to health." have your support?

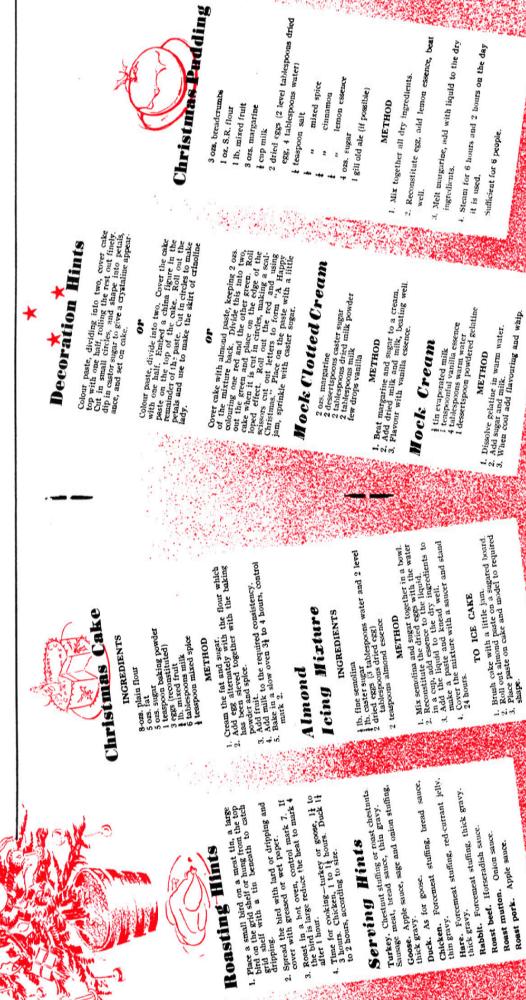


We hope that the L.C.C. Unit will soon be visiting Stamford

# Housekeeping Diary

We think perhaps your wife will be Why not take interested in this page. for Christmas 1946 ...

it home and ask her?



Roast mutton. Onion sauce.

Roast pork. Apple sauce.

# Personnel Problems Your Queries Answered by "TRIBUNUS" \*

# Refresher Course

Many branch men attending the National Service Refresher Course have asked me questions about the Course, of the "when," "who" and "how many" kind.

Courses actually began on January 14th, 1946, and have run intermittently throughout the year. All told, some eighty Managers, over four hundred Butchers and about nine hundred Provision Salesmen have taken the Course. The three Services, N.F.S., N.A.A.F.I. and "War Work" have all been represented and ranks have ranged from senior officers (Majors and Squadron Leaders) to Privates and A.C.

Incidentally, the branch men who were on the earlier Courses might like to know that the time-table was radically changed in September. The younger men now coming back spend almost the whole week on practical work and do not get those pleasant trips round Blackfriars and Union Street: some of them even say that it is just like being at work!

\*Tribunus Plebis, commonly referred to as Tribunus, was an official appointed in ancient Rome to protect the Plebeians from encroachment on their privileges by the Patricians.

## Blackfriars Transport

Some of those who join the surging throng at the corner of Stamford Street and Blackfriars Road each evening have asked me whether anything can be done about extra transport to get them home, particularly extra trams on routes 34, 56 and 74. I am able to say that the Firm has approached the L.P.T.B., who have put on extra trams on the No. 74 route and who have undertaken to consider turning round trams at Stamford Street to give those going South some chance of getting on.

We also asked for some queueing organisation at Stamford Street and the Board have promised to go into this. I will keep Depot and Factory readers informed in these columns of further developments. In the meantime, I can only advise patience.

# Branch Proficiency Payments

I am often asked by men returning from National Service when Proficiency Payments are actually made, in what order and whether they are dated back. Well, everything is very clearly set out in the Wages Booklet but in view of the general misunderstanding I am going to summarise the conditions here.

Men who were "Learners" before being called up are eligible to earn four Proficiency Payments within a year of resumption provided they are 23 years of age or over. Provision Salesmen first have to qualify on "Bacon," "Cooked Quently on "Bacon," "Cooked Meats," and "Grocery" in any order. A review is made after each period of experience and Proficiency Payments are authorised to those who are satisfactory. Each of these

first three awards is paid as authorised and each is dated back to resumption from National Service.

A similar procedure is followed for the first three payments to men who were Butchers "Learners" before call up (two for Fresh Meat and one for Poultry).

Men who before call up were qualified Salesmen ("Red Button" men) and qualified Butchers Shopmen, resume with three Proficiency Payments on account and those who were qualified Butchers Cutters resume with two Proficiency Payments on account. The same probationary periods have to be put in however, and progress is reviewed in the same way as for former

All branch grades have to wait until one year after resumption for their final Proficiency Payment and this is not dated back.

# Day Continuation Classes

trainees are attending the School of Retail Distribution in Charing Cross be compulsory for employees under 18 years of age to spend one day per week at a "County College." The Firm is in entire agreement with this section of the new Education Act and, indeed, is prepared to anticipate the compulsory conditions and to arrange for release of present Considerable groups of Head Office and Depot employees under 17 der 17 at Harpenden, St. Albans and all branches in the Croydon stitute and at the City of London it is hoped in the New Year to extend As you all know, it will ultimately staff in areas where the Local Council are agreeable to co-operate. years of age are now attending one day per week at the Kingsway In-College and the new group of branch Road. Other branch employees unarea have a similar arrangement and

the privilege to young employees in many other districts. Tuesday is generally the day stipulated by the Firm for branch staff. There are obvious advantages in setting up these voluntary arrangements before legal compulsion comes along.

# "Industrial Ten"

eligible should obtain, from their Manager or Personnel Officer, Form weekly. Amongst the listed trades are "Manufacture of Food" and Wholesale and Retail Distribution of completed and returned to the Manager or Personnel Officer. The the local office of the Ministry of Scores of queries reach me about entitlement to, and the method of procuring, the "Industrial Ten" Clothing Coupons. Regulations for 1946-7 have recently been published by the Board of Trade in Leaflet T.C.47, which you should find posted up in your branch or department. Manual workers in certain trades are eligible to apply, provided they work for not less than 22 hours food." Those who appear to be E.D. rog. Forms must be promptly last date for acceptance of forms by Labour is 1st February, 1947. Address your personnel problem to "Tribunus," c/o J. S. Journal, Stamford House, Blackfriars, S.E.1.

Those matters which are of general interest will be answered in these columns. Any queries justifying special attention will be passed to the Personnel Manager for an official answer.

Former colleagues of A. W. Smith, who was Manager of Porchester Road branch for a number of years prior to his retirement in October, 1945, will be sorry to hear that he has been ill for some time. His present address is 49, Westbourne Grove,

Westcliff-on-Seg, Essex.

#### Cancer Relief

#### Macmillan fund



 A sponsored cycle really does put years on you!

John Salen, manager of Dorking donned this grisly disguise in his store's bid to raise funds for the appeal.

Riding in 15 minute shifts, 36 staff covered the distance equivalent to France and back.

The result of a hard day's pedalling was £578 for the fund.

• Members of management from **Bournemouth** recently completed a sponsored walk. They raised £268.75 for the appeal.



• Tim Lang, trainee manager at Wimbledon, recently nursed his way through Taunton marathon.

JS's own marathon man (or is it woman?) donned a Macmillan nurse's uniform while he ran the course in three hours 24 minutes.

Tim's marathon drag raised £200 for the appeal.

As Christmas approaches the enthusiasm for Macmillan fundraising efforts is higher than ever. We just haven't got room to squeeze everyone's events into the Journal. But here are the edited highlights.

• South Eastern area were left stumped in a cricket match on August 17 — but only just!

They were playing against **Eastern area** in a match at Dulwich which raised £2,500 for the fund.

The South Easterners batted first and scored a creditable 171 for eight.

Eastern area rose to the challenge and emerged winners with 172 for ten. The winning runs were scored in the last over by the last man at the wicket.

Area director, David Clapham, presented captain of the winning team, Neil Brassington (manager, Chase Lane), with the trophy.



• Maureen Paice will soon be taking driving lessons thanks to her lucky raffle ticket.

She was the winner of South Eastern area's grand raffle which took place in October.

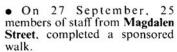
For two weeks stores from the area, and a number of others, worked hard selling raffle tickets to staff and customers.

On the day of the draw — October 25 — crowds filled Lewisham shopping centre to watch BBC newsreader Martyn Lewis pick the winning tickets. And he had a huge number to pick from. Tickets were sold at just 20p each and a profit of £13,000 was made to be given to the

Macmillan fund.

Maureen, who is a supermarket assistant at Heyford Hill store, was presented with her prize — a white Fiesta Ghia — on November 6 by David Dahms, South Eastern area services manager and promotor of the raffle. Although Maureen was thrilled with her prize she couldn't drive it away — she hasn't passed her driving test! Hopefully that will soon be rectified.

Other prize winners won holidays and Frances Barnes, part time supermarket assistant at Orpington, won a colour television. David Dahms presented her with the set on October 26.



The hike took them through the Norfolk countryside and its hazards which included the crossing of a one-man bridge. The bridge was due to be demolished the following day because of its condition!

At the end of the walk, refreshments were dispensed by **Cyril Curtis**, a retired store manager who still participates in the branch's charity ventures.

More than £800 was raised for the appeal.

• On September 16 staff from Poole took part in a sponsored abseil down the Abbey Life building in Bournemouth.

The team received their training from the 12th Cadet Training Team at Bonington Camp. They were shown the ropes in two sessions at the old 60ft fire station look-out tower.

It was a bit different on the big day — the Abbey Life Building is 150ft tall and just to climb onto the rope at the top demanded nerves of steel.

The day was a great success—all 16 completed the abseil. A large crowd gathered as local radio news announced the event every half hour.

Around £1,000 was raised from sponsorship and a street collection.





• Braving the sea breeze, 29 staff from **Great Yarmouth** took to the road on August 24.

In aid of the fund they walked for ten miles along the sea front, many in fancy dress.

The walk raised £955.15, bringing the store's total so far to £1,643.27.

#### Big cheque for a little girl



BACK IN AUGUST, staff from Colchester Avenue raised over £800 from a sponsored walk, in aid of the Ceri Hughes Laser Fund.

Ceri is an eight year old local girl who suffers from Klipper Trenorney Syndrome — a condition which affects the veins. Her parents are trying to raise

£60,000 for a laser for the University Hospital of Wales in Cardiff.

Recently staff from the store presented £866.79 to Gerald

Barnett, fundraiser for the appeal. Handing over the cheque was David Smith, district manager who is on the left of the picture holding up the cheque.



The patter of little feet for Christian Aid.

#### Centipede spotted in Camberley

JS HAS HELPED keep a centipede on its feet.

people took part in the fifth annual centipede walk in Camberley.

Teams, with their legs tied together, attempted to complete laps of a rugby pitch in an event organised by Christian Aid.

Refereshments were provide by several local shops including JS at Camberley.



AN ENERGETIC Edmonton has been busy raising funds to help the Guide Dogs for the Blind Association.

Events included swims, bike rides, auctions and raffles.

Staff collected £1,000 which enabled them to purchase guide dog, Sheba.

Edmonton staff have been 20 given a photograph of Sheba.





#### Children's fund

FOLLOWING THE DONA-TION of a £200 cheque from South Eastern area services manager, David Dahms, Forest Hill was able to make possible the purchase of an oximeter for Sydenham Children's Hospital.

An oximeter is used to measure the amount of oxygen in a baby's blood. The hospital is to have a plaque mounted on the machine as a gesture of thanks to the store.

The money is part of the amount raised during this year's Miss JS finals raffle.

Pictured above: Pat Fortescue and Dot Skelton present the cheque to Mrs Gorda from the hospital.

#### A fairytale farewell for Yvonne

'SEND FOR MY carriage' is the last thing that Yvonne Brooker thought she would ever say on the day she retired from West Wickham.

It had always been Yvonne's dream to ride in a pony and trap and on her leaving day her colleagues and friends 'fixed it' for her to do so.

Supervisor, Chris Wilson, said: 'It was a complete surprise to Yvonne when she came out of the store and saw the pony and trap waiting. She was overcome.'

Staff paid the chairman of the local harness club to drive Yvonne home, but he donated the fee to the Scanner Appeal at Farnborough Hospital.

Amongst Yvonne's other gifts were earrings.

an embroidered picture, plants and flowers

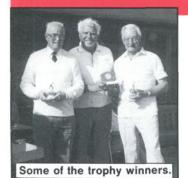


Yvonne retires in style.

#### The boys from Bournemouth

Pictured below: The champion soccer stars from Bournemouth. They are the recent winners of their local Supermarket Cup.





WOODS have been running fast and accurately in a bid to find some of the company's bowls champions.

The Veterans's Tuesday Club

#### Veterans' bowls — a report on last season

held the annual bowls competition back in September.

After intense, but friendly, battles on the green, trophies were presented to: Sid Holloway and Reg Kettel, pairs winners and Alan Rickman and Fred Nicholls, runners-up; Bill Flinn, singles winner, and George Marshall, runner-up.

An annual trophy was presented by Joe Heddington and trophies to the winners and runners-up were presented and paid for by a donation from Charlton depot.

The Griffin Bowls Club has

had another successful and action packed season.

On July 20, they emerged as champions in a three way match against Buntingford and Hoddesdon depots.

The Griffin's Wednesday 'A' team have won the Whitchurch and District League third divi-sion championship and have gained promotion to division two.

Last year, the same team was 4th division champions - quite an achievement for a club just three years old.

The Club's own cham-

pionships were dominated by Carmen Jenkins who became a triple winner — in the ladies singles, ladies pairs (partnered by Patsie Murtagh) and the mixed pairs, with Spencer Grimmer.

Other results are: Mens Singles, Spencer Grimmer; mens pairs, Ken Jenkins; three set singles, Ken Jenkins; three set pairs, Terry Allen and Les Sibley and Veterans KO, Vickie Haye.

At the Bowls presentation night on October 25 trophies were presented by maintenance manager, Jim Dawson.

#### Toys help tots

KINGSWOOD BRANCH has recently donated £275 to Bristol Children's Hospital.

The money was raised through the raffle of home made toys. The toys were mostly made by Olive Gammon, off licence assistant. The donation will go towards a new casualty ward for the hospital.

#### Fast reaction

ANOTHER JS first aider has helped to save a life.

Carolyn Allerton from Hampton came to the rescue when a customer collapsed with a heart attack and stopped breathing.

Aided by colleague Doreen Reddings, Carolyn administered mouth to mouth resuscitation whilst a nurse, who was in the store at the time, pumped his chest.

They managed to re-start his breathing before an ambulance arrived.

The hospital later said that he was responding to treatment thanks to Carolyn's speedy action.

#### Leeds staff on safari in Blackpool



THE LATEST in snakeskin accessories. Staff from Leeds get their fangs into some local wildlife on a branch outing to Blackpool. L to r: David Linley, Adrian Pennock, Keith Foster, Kenny Dinsdale, David Downey and friend.

## PHOTO COMPETITION

RESULTS



#### **OVERALL WINNER**





MUST SAY the pictures show a lot more sparkle and enterprise than I've noticed in previous years of the competition.'

Christopher Angeloglou, picture editor of the Sunday Express Magazine (left) agreed once again this year to judge the SSA/JS Journal photographic competition. This was his first comment as he surveyed the large number of entries in the four classes — two colour and two black and white.

He worked systematically through the entries: 'I narrow them down by removing pictures which are technically poor and then removing those pictures which do not legitimately fit the theme.

legitimately fit the theme.
'I then look for that little extra something which makes you want to go back and look at a certain picture again.'

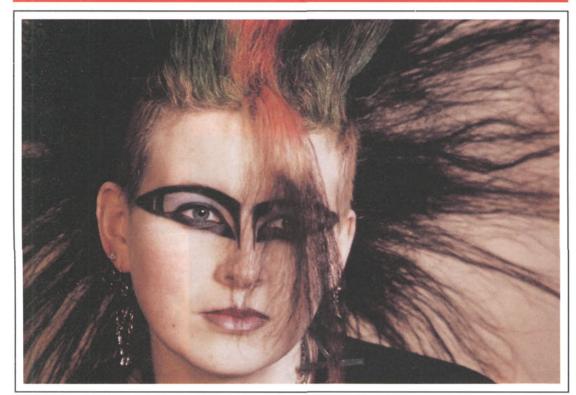
Left with the final selection things began to get really tough: 'I've had to reject some good photographs to decide upon prize winners in all the categories and now the choice of an overall winner is a very difficult one. The winners range from a very poised and capable fashion photograph to candid reportage photography and clever use of colour and special effects filters. But my choice is the lady with the hat — a very capable photograph.

'The pose is good, the background is excellent and it's a very skilful use of

colour'

#### **BRITISH TRADITION**

There are lots of military pictures here which are a bit predictable, but some of them have been photographed with a



#### FASHION

WINNER: Ian Brown, Broadfield RUNNERS UP: Margaret Ellis, head office; Stuart Wood, Derby

Runner up photographs will be published in next month's Journal.

#### BRITISH TRADITION

WINNERS: Stuart Wood,
Derby (below);
Mike Dollin,
Bournemouth (below left)
RUNNERS UP: Stuart
Wood, Derby; Fay
Edwards, Sittingbourne;
Mary Byng-Percival,
Oldbury Savacentre





humorous touch.

'There are a number of landscape shots in this section, which is an unexpected interpretation of the theme and one I don't think really works, unless the landscape contains subjects as specific as Big Ben and a London red bus. This was the winning entry — technical expertise at its best.

This section received the largest response and the standard of entries was high making it that much more difficult to judge.

#### **FASHION**

'We're looking at the way people dress, not just their clothes. Some people have opted for observed 'street' fashion. Some pictures have not worked when the photographer has been too far from the subject, or when the background is too distracting.

'Some of the street fashion shots have suffered from sloppy composition. The outstanding entries are the complete opposite; they're very formal — probably taken in a studio.'

#### MARKET PLACE

'This is a gift of a subject to the serious photographer with the opportunity to capture some good observed moments.

A few photographers think people are going to object to being photographed, and so have photographed their subjects from behind, spoiling the angle of the picture. People will inevitably react to the camera if they see it but this reaction can be capitalised upon. However, the real skill is being able to take photographs without the subject noticing.

'Many of these entries were printed by

the photographer and are creditable from that point of view. The picture can be improved in the dark room; for instance you can improve a picture by closing in on a subject when printing or just cropping the final print.'

#### PEOPLE AT WORK

'It's important with this subject to see what the people are doing, and preferable to see their faces, which reveal a great deal. Naturalness is also important; in some pictures the subject is too self-conscious. You have to look very carefully before taking the picture. Make sure you are in the right position and take the photograph at just the right moment.

'The winning photograph is a delightful, strong, working portrait — and it's all in the man's face.'



#### PEOPLE AT WORK WINNER: Bryan Siggers, Feltham

RUNNERS UP: Duncan Langley, Stockport; Alex Hutchison, Fanhams Hall

#### MARKET PLACE

WINNER: Derek Woods, Brentwood **RUNNERS UP: Duncan** Langley, Stockport; David Evans, Kingston

Runner up photographs will appear in next month's journal.





## Good wines that travel well

Bill Foster, JS wine speaker, recounts his experiences of life on the wine speaking circuit.

IN THE 25 YEARS since the first wines went into the first selected branches went into the second the biggest wine retailer in the country. Every seventh bottle of wine sold bears a Sainsbury's label and we have over 15 per cent of Britain's off licence sector.

Impressive? Certainly. Time

Impressive? Certainly. Time to sit back with folded arms and congratulate ourselves? As every JS employee knows, that never happens. When you're number one in wine and setting the pace for the whole of the off licence market, a lot of extra effort is needed to stay on top.

For some customers are still not sure how to choose wine. They need a few simple guidelines.

The Wine Speaker Service began in December 1983, when I gave the first pre-Christmas talk and tasting of six wines to an audience of churchgoers in West Sussex. I certainly forgot a few points and fluffed some lines, relying a little too obviously on notes I had taken when briefed by Allan Cheesman, director of off licence buying.

But if the speaker had his failings, the wines came up trumps. 'A super evening and what lovely wines. We'll be looking for them in our local branch this very week . . 'It was a comment that I and my colleagues, Roy Ekins, based in Liverpool, and George Bull, in

Bristol, were to hear time and time again.

The talks, prompted when so many interested groups bombarded JS public relations with requests for speakers, now cover most of the country. And we extend the work of JS home economist speakers, who have been giving popular talks and demonstrations in value for money in food since 1970.

It's not just that wine and food go so well together. Many of the strengths of Sainsbury's that appeal strongly to so many regular customers — high quality, low prices, attention to detail, clear labelling, impeccable hygiene — apply to the wines, too. And the more customers know what lies behind the label — and the own-label — the better pleased they are.

As speakers, we go out to meet JS customers in all their infinite variety from parent-teacher associations to the staff of ICI... the demands flood in.

Value for money, the theme of the talks, is everyone's preoccupation these days. Apply it to JS wines and you've got more than enough to fill an evening. We introduce audiences to the JS Wine Selector Code, enabling them to sort out the amount of dryness or sweetness in a wine by glancing at the number on the back label.

We explain the value in ownlabel, how quality control works and why it's so much to the consumer's advantage that JS is a big wine shipper in its own right as well as a giant retailer. Then careful measures of six different wines are served, reds, whites and often a sparkling or a rosé. Every wine has a good story to tell. The audience is encouraged to ask questions. They range from: 'What is the market share of boxed wines?' to 'Where should wines be laid down if you have no cellar?'

I answer. 'Sorry, no' to only one question. It's the one that goes: 'What a smashing wine, please may I have some more?' JS takes its social responsibilities in the field of alcohol very seriously.

After every talk and tasting, speakers fill up a report giving off licence a clear picture of audience reaction. A mediumdry German hock, such as Oppenheimer Krötenbrunnen, or a Mosel, such as Ürziger Schwarzlay, goes down a treat with everybody.

with everybody.

There's high praise, too, for a low-priced wine like the red Raboso del Veneto from Italy. Both this wine, not to mention JS Minervois, Corbières, Buzet and both Sainsbury's Claret and the red Beaumes de Venise Côtes du Rhône are sheer bottled sunshine for those chilly, grey days after Christmas.

Customers love to hear that in real terms wine prices have actually kept below a low rate of inflation over the last few years. No wonder a recent survey by the Market Research Society shows that while four per cent of people drank wine with their meals 40 years ago, now 61 per cent prefer wine.

If there's another discernible trend, I think it's up market, towards Sainsbury's highly praised Vintage Selection wines from many of the best vineyards in the world. 'They don't cost an arm and a leg', I tell people. 'Many are in the £3-£5 range'.

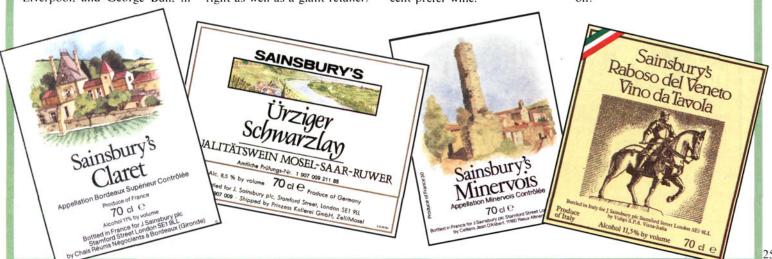
Hitches? Oh, yes, a few. At Billericay, there was a power cut halfway through and I found myself saying: You can't see the colour but, believe me, this wine is red...

Once, after I'd tracked down the remote Scout hut at the end of a muddy track in the middle of nowhere, I found it lay right beside the railway line, with trains roaring through every few minutes.

Then there was the day I went out to a tennis club in Chiswick to find no clubhouse and no audience. The clubhouse had burned down some weeks after the booking was made, destroying all records, and the secretary had moved out of the area.

The best news for me has been the completion of the M25 orbital motorway round London. But it does jam if there's an accident. Once it seized solid, making me nearly half an hour late for an 80-strong audience, packing the village hall in a little community north of Braintree.

A pianist kept the audience happy with some old favourites until the chairman was able to announce: 'It's all right, folks, the man from Sainsbury's has arrived'. They cheered so much I thought the roof would come off



## Posers to puzzle over

AS A PRELUDE to the Genus or Baby Boomer editions, try your hand at the JS Journal trivia quiz.

The questions are taxing enough to get you scratching your heads but our game is much simpler than the board version - no fiddling around with those little coloured segments!

Answers in next month's

... or puzzles to pose over! Here's a perfect opportunity to impress colleagues with your knowledge of Cinderella's footwear or just what it is that begins with R and of which there are five on the OF!

- How many blanks are there in Scrabble?
- Which film featured the song 'I'm Late'?
- Bees need to collect the nectar from two million flowers to make how much
- 4. In the original story, what were Cinderella's slippers made of?
- Name the nut used to make marzipan.
- Handel wrote the score for which work in just over three weeks?
- Which of the seven dwarfs was the only one to wear glasses?
- How many stations appear on a Monopoly board?
- What was Batman's butler

- 10. In Which film did the song Some Day My Prince Will Come' appear?
- How many thousand pounds of food does an average person consume in a lifetime?
- What was the first breakfast cereal to be produced? Name Winnie-the-Pooh's
- tiny pig friend?
- Who wrote the screenplay for Willy Wonka and the Chocolate Factory?
- Which country produces the most varieties of cheese?
- What was Little Jack Horner eating?

#### ng the changes





CHRISTMAS may bring people closer together but this couple have plenty of differences. If you can spot ten differences we'll send you a spot of Christmas cheer! Ring the ten changes and send your entry to JS Journal, 3rd Floor, Stamford House.

NAME .....

JOB TITLE .....

SEARCHING FOR THE Christmas spirit? Then look no further. The Journal's latest word search is sure to put you in the mood for the seasons festivities.

The hidden words are all connected with Christmas and may be found horizontally, vertically, diagonally, forwards or backwards, but always in a straight

When all the words have been found, several letters will remain unused, spelling out a seasonal message.

No prizes for this one, just have fun doing it!

ADVENT BALLOON **BAUBLES** BELLS **BOXING DAY** CAKE **CANDLES** CARDS CHARADES CHESTNUT CRACKERS **FAIRY LIGHTS** 

Y         R         R         E         H         S         D         B         A         L         L         O         O         N         T           P         R         E         S         E         N         T         S         T         C         A         K         E         U         S           H         O         A         K         A         V         E         E         H         A         Y         A         N         T         A           S         H         R         L         C         L         A         A         E         P         G         T         P         S         O         C           T         E         R         T         B         A         R         Y         R         F         S         S         R         C         R           H         A         I         U         I         A         R         E         C         E         S         D         R         C           G         G         A         P         D         I         I         C         R         T         E	~			•	9	1	•	•		-			•		•••
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	F	R	E	M	A	E	R	T	S	Z	O	W	M	A	N

SNAPGNIFFUTSTAR

FATHER CHRISTMAS

FESTIVITY	<b>PARCELS</b>			
GARLAND	PARTY			
IVY	PORT			
MINCE PIES	PRESENTS REINDEER			
NOEL				
NUTS	ROAST			

SHERRY	STUFFING
SLEIGH	TAGS
SNAP	TINSEL
SNOWMAN	TURKEY
STAR	WASSAIL
STREAMER	YULE LOC

IT'S BACK! By popular demand, the infuriating initials quiz has returned.

Guaranteed to provide hours of intellectual torment and torture, there are glittering prizes awaiting those who beat this psychological assault cou

The first three correct entries from the Journal hat will receive a data calculator to further conjure with figures and initials.

Send your entries to: JS Journal, 3rd floor, Stamford House. Example: 8 = F in a M wer: 8 = furlongs in a mile

7 = S on a TPP
1 = P  in a  PT
170 = HF  in  D
64 = S on a CB
26 = M in a M
3 = M in a B
$12 = D \circ f C$

ourse.	Answe
7 = C in	the S
5 = R o	n the OF
3 = WM	
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40 = P c	of the US
7 = DS	
39 = B i	n the OT

2 = US5 = L in a L6 = W of H the E 24 = BBB in a P 3 = S to H l = Q in a H 13 = C in a S

#### Christmas Repast Goes Futuristic

A TRADITIONAL CHRISTMAS dinner can now be cooked the modern way, saving both time and energy. The home economics department has created this 'microwave Christmas dinner especially for *Journal* readers.

#### RECIPES

#### Creamy Watercress Soup

Place 50g/2oz BUTTER in a large bowl and cook on full power for one minute. Add TWO packs of WATERCRESS (roughly chopped) and one medium ONION, chopped. Cover and cook on full power for five minutes. Add 600ml/l pint HOT CHICKEN STOCK and Itsp LEMON JUICE. Cook on full power for five minutes. Cool slightly and pour into a blender or processor. Work until smooth. Blend 25g/loz CORN-FLOUR with a little of 300ml/½ pint MILK to a smooth paste. Stir in remaining milk and a pinch of NUTMEG. Add to soup and return to bowl. Cover and cook on full power for five minutes. Stir half way through cooking. Serve with a swirl of single cream.

#### Stuffed Roast Chicken

To defrost frozen chicken allow 6-8 minutes per 500g/lb on defrost. Remove giblets as soon as possible. Turn over and round at least twice during defrosting. Stand for 1-11/2 hours to complete thawing. Poultry 4.5kg/10lb and over — microwave thawing is not recommended. To cook — stuff bird with stuffing of choice. Place breast side down inside pierced roasting bag. Use rack to keep meat clear of juices. Cook for 5-6 minutes per 500g/ lb on full power. Turn over and round during cooking. Remove from oven and cover with tent of foil. Stand for 15-20 minutes.

#### Potatoes Boulangère

Chop one ONION finely and spread over base of dish. Peel and thinly slice 500g/11b POTATOES and place over onions in overlapping rows. Dissolve half a CHICKEN or VEGETABLE STOCK CUBE in 5tbsp HOT WATER. Pour this and 3-4tbsp SINGLE CREAM over vegetables. Dot with 15-25g/½-1oz BUTTER. Cover loosely. Cook on full power for 8-10 minutes until

CHRISTMAS PUDDING can be made in advance and kept. Christmas Eve — make CREAMY WATERCRESS SOUP and chill.

Christmas Day -\* Prepare vegetables. Make BREAD SAUCE and



Before you start remember these important points:

- \* All recipe timings are based on a 650 watt microwave oven and may need to be altered for different output models.
- \* All recipes serve four.
- Do not overload the oven.
- \* Food in a shallow casserole will cook faster than food in a deep casserole of the same capacity.
- To cover foods use a casserole lid or clear film (pierced so that excess steam can escape).
- Standing time is very important - many foods build up

potatoes are tender. Crisp under

hot grill for a few minutes before

enough internal heat so that they continue to cook themselves after removal from the

- Stir foods from the outside to the centre once or twice during cooking to equalise heat and speed of microwaving.
- All plates and bowls used are non-metallic.
- Frozen vegetables require little or no added moisture. Never add salt to cooking water season lightly after cooking.

RASHERS of BACON and wrap around sausages. Place on kitchen paper and a large plate. Cover and cook on full power for 6-61/2 minutes. Turn over half way through cooking. Stand

for two minutes before serving.

#### Glazed Carrots

serving.

Cut 500g/1lb CARROTS into fine strips. Place in a bowl with 25g/loz BUTTER, 25g/loz LIGHT BROWN SUGAR and ltbsp WINE or CIDER VINE-GAR. Cover loosely. Cook on full power for 8-10 minutes stirring once or twice. Just before serving, sprinkle with chopped PARSLEY.

#### Brussels Sprouts

Trim 500g/11b SPROUTS and score bases. Place in a bowl with 4tbsp WATER. Cover and cook on full power for nine minutes. Stir well half way through cooking. Allow to stand for five minutes before serving.

#### Porky Rolls

Prick eight COCKTAIL SAU-SAGES. Stretch eight

#### **Bread Sauce**

Place 450ml/¾ pint MILK, four black PEPPERCORNS and one medium ONION stuck with two CLOVES into a bowl. Cook on full power for three minutes. Leave to stand for 20 minutes. Remove peppercorns. Add 75g/ 3oz fresh white BREAD-CRUMBS and 15g/1/2 oz BUTTER. Cover and cook on full power for 5½-6 minutes. Stir half way through cooking. Remove onion. Add SALT to taste. Stir and stand for two minutes.

Place 25g/loz BUTTER in a bowl and cook on full power for

30 seconds. Add 1tbsp PLAIN FLOUR and two teaspoons GRAVY POWDER. Mix well. Cook on full power for 30 seconds. Pour in 450ml/¾ pint HOT CHICKEN STOCK. Mix well. Cook on full power for 2-21/2 minutes. Stir half way through cooking. Season to taste and serve.

Creamy Watercress Soup Stuffed Roast Chicken

Potatoes Boulangère Glazed Carrots Brussels Sprouts

Porky Rolls

Bread Sauce

Gravy Christmas Pudding JS Mince Pies

Liqueur Coffee

#### Christmas Pudding (serves

Sift 75g/3oz PLAIN FLOUR, pinch of SALT, NUTMEG and CINNAMON and one teaspoon MIXED SPICE together into a large bowl. Add 75g/3oz SHREDDED SUET, 25g/1oz fresh BREADCRUMBS, 75g/ 3oz DARK BROWN SOFT SUGAR, 50g/2oz MIXED PEEL, 50g/2oz quartered GLACE CHERRIES, 50g/2oz CURRANTS, 125g/4oz SULTANAS, 150g/5oz RAISINS, 50g/2oz COOKING APPLES (peeled and chopped) and 50g/2oz BLANCHED ALMONDS (chopped). Beat in grated rind and juice of one small ORANGE, 2tbsp BRANDY, two size 3 EGGS (beaten), 2tbsp BLACK TREA-CLE and 2tbsp MILK to form a soft dropping consistency. Cover and chill overnight. Stir mixture well and place in a greased 1.21/two pint pudding basin. Cover and cook on full power for ten minutes. Leave to stand for ten minutes before turning

#### Liqueur Coffee

Place 600ml/1 pint cold, strong black COFFEE in a large jug with 25g/loz CASTER SUGAR and 4tbsp RUM. Heat for 4½ minutes. Stir half way through. Pour coffee into four warmed glasses or cups. Pour a little DOUBLE CREAM on top of each coffee.

#### Christmas Menu Timetable

#### GRAVY.

- Cook CHICKEN and while standing cook VEGET-ABLES (these may be cooked previously and just require
- re-heating).
- Cook SAUSAGES and BACON ROLLS. Reheat BREAD SAUCE and GRAVY whilst serving
- chicken.
- \* Reheat CHRISTMAS PUD-DING and JS MINCE PIES during main course. Serve with JS BRANDY CREAM or BRANDY BUTTER.
- LIQUEUR COFFEE make and serve as required.

# Bordering on the ornate



HE BLUE AND WHITE angel tile (right) forms the design for this year's company Christmas card. It certainly has a seasonal look about it but shoppers at the

old counter-service branch at 292/4 Kilburn High Road, Brondesbury, would have been accustomed to feast their eyes on such details whenever they shopped at JS.

The Brondesbury shop was one of three showpiece branches which opened in 1888, following the success of the London Road, Croydon branch, the first designed for a rather more up-market trade than the earliest shops.

Brondesbury, Balham and Lewisham branches were all similarly decorated. Victorian taste allowed a juxtaposition of colours and tile designs which is almost incredible to us today — the reds and golds of the birds and orange tree design, the rich geometric browns and golds of the counter tiles, with the delft style blue and white of the angel tile and its companion.

Another feature of these shops was the stained glass used in the window arches. The leaded glass spandrels depicted game bird scenes like the duck on a pond and the proud pheasant shown below. Sunlight shining through them into the shop must have added to the dazzling display of colours, and made a visit to Sainsbury's something to be prolonged and savoured.

Not only was the branch itself highly decorated: the sumptuous array of delicatessen goods — cheeses from around the world; exotic sausages; whole hams and game — added to the impression of luxury and plenty.

At Christmas even greater steps were taken to titilate customers' tastes. On Christmas Eve there were the famous turkey displays covering the whole of the shopfront, and for several weeks before Christmas after the shops shut on early closing day (usually Thursday) the staff would pull down the shutters and prepare an elaborate array of Christmas foods across the floor of the shop. When they left, raising the shutters and leaving the lights on, this became a spectacular advertisement for Sainsbury's Christmas specialities.

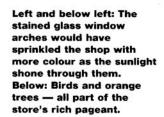
The iron gate across the entrance (none of the shops had doors in those days) still allowed a perfect view of game, provisions, turkeys, geese and Christmas dried fruits.



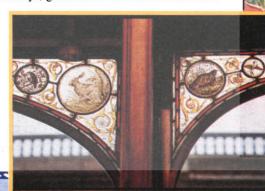
Left: The angel tile on this year's company Christmas card. Below: The geometric counter tiles in browns and golds.



One of the elaborate
Christmas
displays which
would have been
visible from the
street.



••••••





TO FILL CHRISTMAS stockings to the brim, JS has a sackful of goodies for all the family.

Get scrubbed up with the new bathtime accessories. There are many novelty soaps including: Snowman, Teddy, Hippo, Honey and Shell. Put animals in the bath — there's a Dolphin and a Walrus bubble bath.

Country Garden and Oriental Garden are two new fragrances and items include Soaps, Drawer Liners and Sachets, Talc and gift sets. Prices for these bathroom items range from 49p to £1.99.

To satisfy a sweet tooth, give one of JS's chocolate or biscuit selections. And there's a wide range to choose from: Lebkuchen — traditional German Christmas biscuits; Chocolate Wafer Selection; two Assorted Biscuit Tins, one including cream and jam biscuits; various shortbread selections and a Savoury Wafer Assortment. Biscuit lines cost from 75p to £2.59.

Chocolate makes ideal gifts and this year's range includes: Liqueur Batons filled with Cognac, Kirsch or Cointreau; Family Selection and Milk or Plain Selections. Prices range

from 95p to £2.75.

The Primer collection is the latest addition to the children's book range. Babies to toddlers will enjoy the additions to the Board book series (75p). New ranges include 'Animals' and 'Opposites'. Primers Concertinas (85p) are novel books with nursery rhymes and everyday themes.

Three to five year olds are not forgotten — Concept books (85p) introduce basic subjects such as 'ABC' and 'Colours'. Also for this age group is the 'My First Book of ...' range

including 'Numbers' and 'Words'. Especially for the festive season are two delightful books — 'Teddy's Christmas' and 'A Bad Start for Father Christmas' Christmas' (£1.45 each). They will enchant children of all ages.

Send a JS Christmas Card. This year's collection includes traditional, modern, novelty, religious and charity cards. Available in various quantities from packs of four to a box of 36, the cards cost from 75p to £1.99 a pack.

Keep up to date with a JS Diary (£1.99) featuring menus of the month or calendar - Slimline (£1.25) or Floral (£1.99 or

JS has four varieties of Christmas Pudding (£1.10 — £3.95, various weights) including Traditional and Luxury versions. They are free from all artificial colours and give microwave instructions. To make them even tastier, add a topping of Brandy Butter (95p, 6 oz) or Double Cream with Brandy (89p, 5 fl oz).

For the perfect Christmas, JS has the perfect crackers. This year, there are three new designs of the 12 inch six pack version: Striking Gold (£6.99); Pastel Pink and Blue (£8.99) and Rich Chocolate (£6.99). Other crackers including Traditional, Luxury and Deluxe cost from £1.29 to £9.99.

There are a wide variety of new design gift wraps. Sets are available in rolls or flat wrap, with or without bows and tags. Prices range from 49p (Super Quality Gift Wrap) to £2.45 (Luxury Multi-gift Pack with two rolls, tags, ribbon and



# GOOD ART COSTS LESS

WHEN THE Polka Children's Theatre performs The Snow Queen this Christmas children will be jumping up and down in seats which are cheaper thanks

Polka is just one of the many arts groups supported by JS as part of its Arts Sponsorship Programme launched in 1981.

The programme encompasses national and local arts. There's even an 'own label' arts event in the shape of the Sainsbury's Choir of the Year Competition established in 1984

The mainstream groups Polka, Sadlers Wells Royal Ballet and Kent Opera - are sponsored at home and on tour in the form of subsidised tickets. This means that more people of all ages are given the opportunity to enjoy opera, ballet and theatre.

Hand in hand with these major donations there has developed the local arts sponsorship programme.

Diane Trembath is deputy

head of public relations. She looks after local arts sponsorship and explains the type of local events JS likes to sponsor: 'These tend to be one-off events such as local arts festivals and concerts. We like to support events in places where we are opening a new store, for instance there's an International Celebrity Concert Series running at the University of Warwick. We'll be sponsoring a recital by Dame Janet Baker as part of that series in February. It will be particularly appropriate as the

new store opened in November. 'We receive thousands of letters a year requesting sponsorship and it's difficult sometimes to say no, but we just can't accommodate everyone. We try to ensure a wide geographical spread and a good variety in the type of event and the size.

It need not necessarily be an established programme or a famous artist but we do need to satisfy ourselves that the event will be popular and well run.'

Some marriages are made in heaven and some arts sponsorships seem destined to be. One particularly happy partnership is explained by Diane:

'We were looking at the Cheltenham Literature Festival and I had recently read Wendy Cope's collection of poetry entitled "Making Cocoa for Kingsley Amis". I loved it and I wasn't alone. It struck me that her reading of the works at the Festival would be very popular and ideal for sponsorship by JS. At this time an interview with Wendy appeared in the Sunday Times Magazine and there she was extolling the virtues of her local Sainsbury's ... and that interview took place long before we came on the scene!'

Sometimes projects are suggested by stores and Diane, pictured right with files on local arts events, always welcomes ideas. In Redhill JS sponsored an art exhibition in the shopping centre at the suggestion of the branch manager.

From poetry readings in Cheltenham to acting projects for young people in Liverpool, the JS sponsorship programme encompasses events in all JS trading areas and many involve young people.

JS is acknowledged as one of the country's leading patrons of the arts and has received awards in 1981, 1983 and 1985 by the Association for Business Sponsorship for the Arts.

Business sponsorship of the arts is the fastest growing form of sponsorship although still poor in relation to sports sponsorship which, in 1984, stood at £112 million.

IN 1976 business spent £0.6 million on arts sponsorship and today the figure is £20-25 million per annum.



DAME JANET BAKER, Celebrity Recital Sponsored by SAINSBURY'S



COINCIDENTALLY, both Polka Children's Theatre and Sadlers Wells Royal Ballet have

opted to present the Snow Queen this season. Sadlers Wells will be



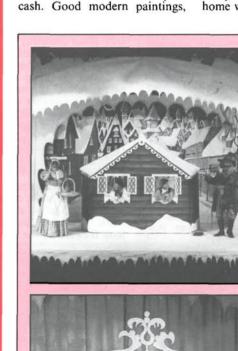
takes place at Smiths Galleries in Covent Garden over four days. This year there were 600 works by Britain's best living artists at prices from £60.

The Observer featured pictures from the sale before the event in November and said:

'It is still possible to buy original works of art even if you don't have truck loads of spare drawings and sculpture at bargain prices can be found at the Contemporary Art Society's unintimidating annual sale.

THE PROPERTY OF THE PARTY OF TH name and the second

'... In an atmosphere as informal as a supermarket (suitably, the do is sponsored by Sainsbury's), you can browse among a tempting and varied selection . . . if you decide to buy one you can take your purchase home with you there and then."

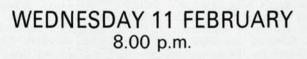




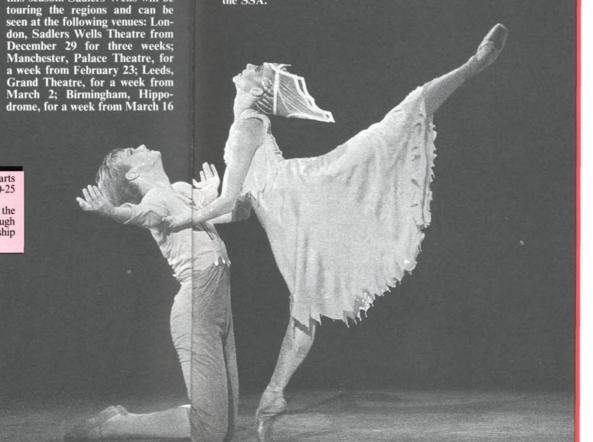
**PICTURED** HERE are scenes from Polka Children's Theatre's production of the Snow Queen which will be running at the theatre in Wimbledon until January

As Polka says: 'This is a fairytale of the frozen north for everyone of six to 106.'

For details of performance times or to book tickets call the box office on 543 4888 or 0363







for a week from March 23. JS

kings can be made with

# FORTY YEARS ON

**JS JOURNAL THIS IS YOUR LIFE** 

WE ARE PLEASED to be able to offer for your approval the first number of the JS Journal the Sainsbury House Magazine.

So began issue number one, and forty years on we too are pleased to offer you a reproduction of that first issue, and to celebrate our admission to the select ranks of the 40 year club!

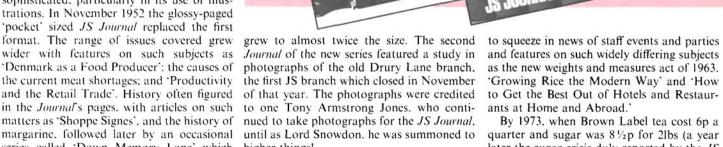
In 1946 Sainsbury's brown label tea cost 81/2d per quarter, and granulated sugar was 5d a pound, but with the war having ended only 16 months earlier, rationing and austerity were still very much in evidence. Paper shortages made it difficult for the JS Journal to keep up regular publication in the early months, and the hope was simply expressed to be able to improve both quality and quantity . . . as restrictions relax.

The December 1946 issue was followed by three in 1947, a year's gap, and then a re-launch in late 1949. The optimism of this new initiative was infectious: 'We firmly believe that a successful house magazine can be of tremendous value in promoting mutual confidence and understanding between management and staff . . . we hope you will enjoy the new series.'

Early issues contained many of the aspects of JS life which the Journal retains today news about retirements, promotions and staff events, reports of social activities and competitions of various types, but there were many different items too — for a short while there was a women's page, which carried items on novel sandwich fillings ('have you tried cheese and orange marmalade?') advice on the best use of rationing points, and even prizes for 'happy baby' photographs!

Another regular item was devoted to news of staff on National Service, while a particularly ambitious item was the 'information service' offered on 'any social, literary or civic matter' in the late 1940s.

Wartime restrictions gradually eased, and this helped the JS Journal to become more sophisticated, particularly in its use of illustrations. In November 1952 the glossy-paged 'pocket' sized JS Journal replaced the first 'Denmark as a Food Producer': the causes of the current meat shortages; and 'Productivity and the Retail Trade'. History often figured of that year. The photographs were credited in the Journal's pages, with articles on such to one Tony Armstrong Jones, who contimatters as 'Shoppe Signes', and the history of nued to take photographs for the JS Journal, series called 'Down Memory Lane' which higher things! was an early forerunner of the regular Archives page.



Throughout the 1960s the JS Journal remained in this format, but became steadily The pocket sized Journals, although popu- more packed with information about JS's lar, were limited in scope for adventurous expansion: new branches, new products;

and features on such widely differing subjects as the new weights and measures act of 1963. 'Growing Rice the Modern Way' and 'How to Get the Best Out of Hotels and Restaurants at Home and Abroad.

By 1973, when Brown Label tea cost 6p a quarter and sugar was 81/2p for 2lbs (a year later the sugar crisis duly reported by the JS Journal took it to 20p for 2lbs) the old format seemed a little stuffy and a brand new style of Journal was launched to coincide with the 1973 year end results. By this time photography, and so in 1958 the Journal depot developments, while still finding space the Journal was reaching a staff of over news through an attractive Journal was greater than ever. The tabloid Journal allowed more room for eye-catching headlines, for tables and diagrams to explain the major issues of the day, including branch openings, the new profit sharing arrangement helps if they are short ... and not likely to that first issue - to produce a common link (June 1974), and most importantly the land anyone in court for libel'! impact of the company's public flotation in the August 1973 issue.

reader participation and letters to the editor, and business information, it is also able to be begins at 40! the new style format helped to encourage a more forward-looking about company develmore popular 'feel', and the letters pages opments than in the dark days of the post By Bridget Williams, company archivist.

31,000, and the need to spread the company's were packed with correspondence on every- war years. Colour, introduced in December thing from bacon joints to personal reminiscences. Nonetheless the Journal still had pages. The succession of awards won by the helpful advice to offer: 'letters need to be Journal together with the favourable topical and deal with a subject that has a comments it receives is evidence that the wide appeal throughout the company. It also Journal is at least approaching the goals of

and although carrying many of the good reading of general interest to everybody. Although the Journal had always sought points of the earliest issues such as staff news

1984, has now become a regular feature of its between the different areas of the company The present format dates from April 1976. and to provide intelligent and entertaining

And as for the future . . . well they say life

